



Business Entities: An Artifact-Centric Approach for Business Process Management

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Overview of Lectures

- **Lecture #1**
 - Artifact-Centric Approach
 - Comparison of Business Process Management Approaches
 - Brief introduction to Siena
 - Siena Demo

- **Lecture #2**
 - Review Siena Meta model
 - Review Siena Hotel Example (Deep Dive)
 - Install Siena

- **Lecture #3**
 - External Service Integration (REST and WSDL)
 - More Siena Examples (Patrizia and Alessio)
 - How to use Siena
 - Possible Homework Assignment

- **Lecture #4**
 - Review homework
 - Artifact Design Patterns
 - Open issues for Siena system
 - Future Artifact Designs

Lecture #1

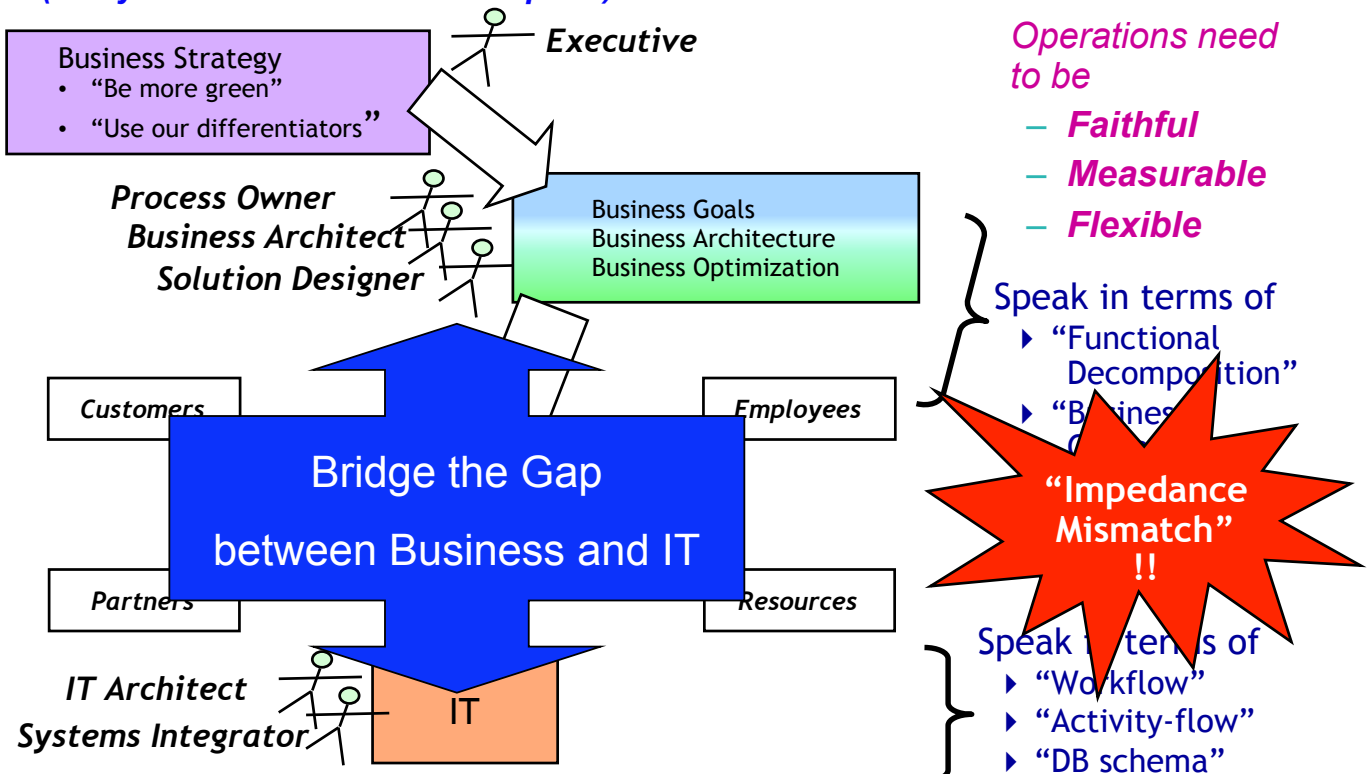
- **Artifact-Centric Approach**
 - Introduction to Business Entities

- **Comparison of Business Process Management Approaches**
 - *Process-Centric* approach using Hotel Scenario
 - *Artifact-Centric* approach using Hotel Scenario

- **Brief introduction to Siena**
 - Overview
 - Architecture

- **Siena Demo**
 - Review Hotel example

A Key Challenge in Business Process Management (Many Stakeholders in an Enterprise)



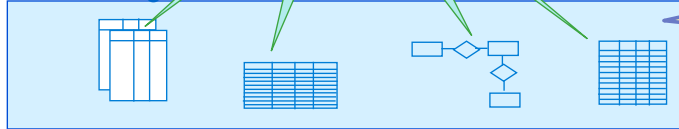
Basic Challenge: Today's approach to BPM environments is fundamentally disjoint (*Many disjoint Models*)

If Guest is paying by AMEX
Then give 5% discount



Process Modeling

Data Modeling



One conceptual model for rules and policies

Another conceptual model for analytics and dashboards

Core BP model is based on activity flows

The data being manipulated is often an afterthought, not related to other conceptual models

Lack of coherence adds substantial complexity to an already very complex environment

corporation

“Business Entities”: data + process combined to form a new, “holistic” foundation for BPM

■ Business Entities are Unifying Business Constructs

- Provides a skeleton that cuts across the Business
 - e.g., **Guest Stay**
 - From CheckIn to CheckOut
 - Blending of Data, Rules, Process, Measurements in the context of a Guest Stay

■ Includes specification of both

- The **information model**, to hold relevant data about an artifact as it moves through the workflow, and
- The **possible lifecycles** it might follow

- **Insight:** Gives business managers a unified, end-to-end view of their business operations
- **Communication:** Numerous stakeholders have a common basis for understanding
- **Actionable:** Natural mapping to organization & IT levels

Brief comparison of BPM approaches

Process-Centric Approach

- **Business Data is**
 - NOT the primary focus
 - Business data is merely an after thought

- **Process Steps are the main concern**
 - *What* do humans do in the business

 - *What* systems need to be integrated

Artifact-Centric Approach

- **Business Data is**
 - The **PRIMARY** focus

- **Process steps occur in context**
 - The “**Business Entity**” needs *which* humans to do something to it.

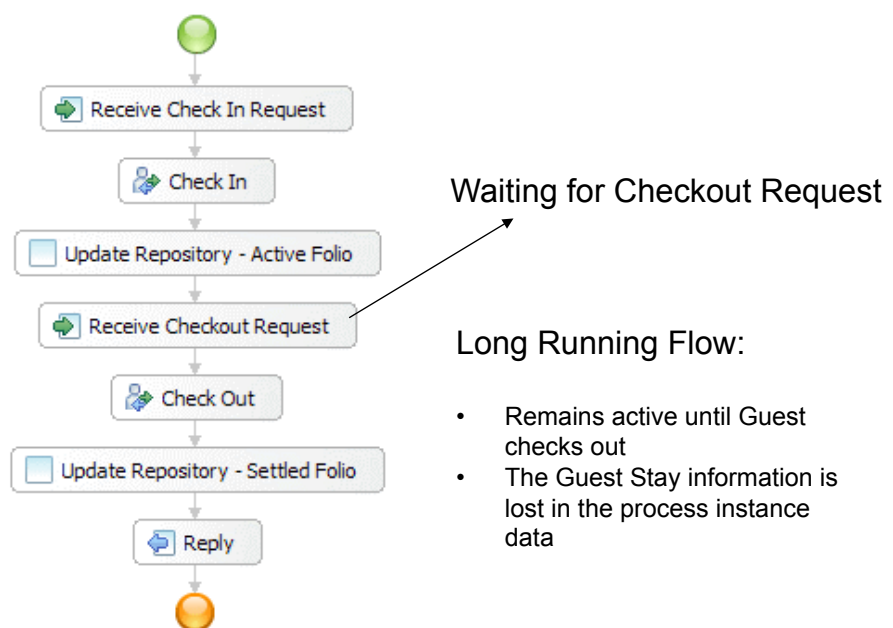
 - The “**Business Entity**” needs to integrate with *what* certain systems.

Review of Hotel Scenario for comparison

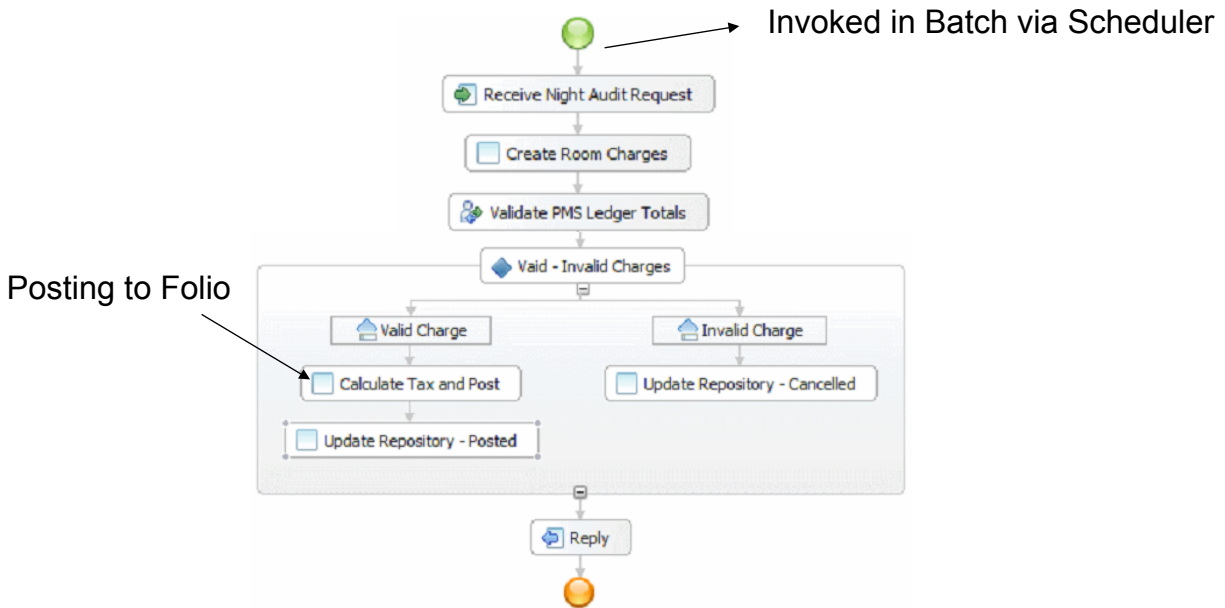
- **Posting charges to the guest folio during a hotel stay**
- **Base scenario**
 - Guest checks in
 - Room charges are posted by the Night Audit process
 - Guest dines in the hotel restaurant
 - Guest checks out
- **Scenario evolution 1 – Handling of “lost” charges**
 - Guest has breakfast after checking out
- **Scenario evolution 2 – Handling of charges by “drop-ins”**
 - A non-guest dines at the hotel restaurant

Process-Centric approach for Hotel scenario

Check in- Checkout Process (Process-Centric Approach)

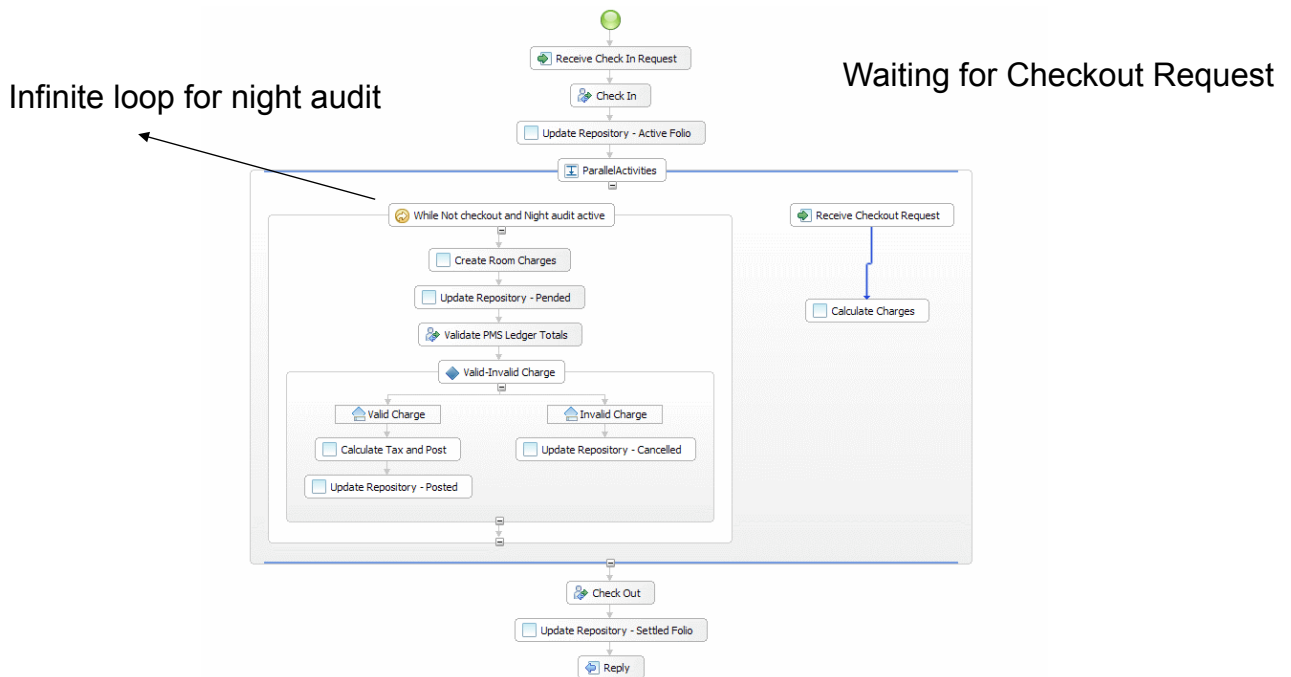


Night Audit Process – Modeled as separate process (Process-Centric Approach)



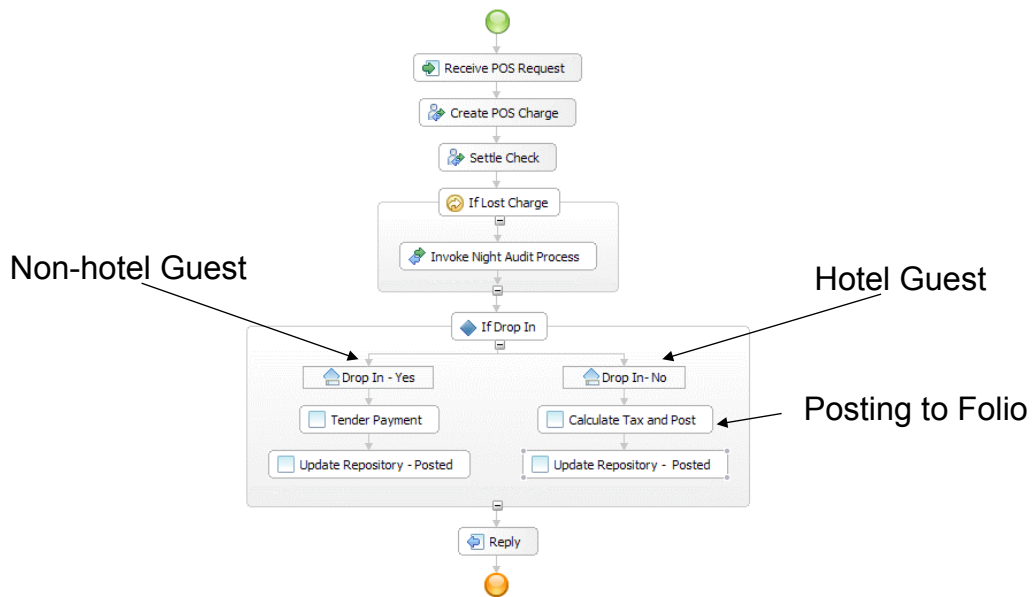
- Multiple instances of the process created for each day for each guest
- No direct link between check in process and night audit process.

Combined check in- Checkout and Night Audit Process (Process-Centric Approach)



Night audit process modeled as part of main flow to avoid multiple process instances being created.

Point of Sale (POS) Process (Process-Centric Approach)



POS modeled as separate process as this can be instantiated independently any number of times.

Summary

(Process-Centric Approach)

- **Discrete/Disjoint Processes**
- **Data is an after thought**
- **Guest stay information lost in long running process instances**
- **Lots of additional coding needed to integrate to Databases and Services**



Entity-Centric approach of Hotel Scenario

Identify key Business Entities

–Guest Stay

- **States:** Started, CheckedIn, RoomAssigned, CheckedOut
- **Information:** Stay_ID, CheckInDate, CheckOutDate, Guest Name, Guest Profile, Guest Type, Room Rate, Room Preferences, Room Number Assigned, Folio Info

–Guest Folio

- **States:** Started, Active, Settled
- **Information:** Folio_ID, Guest Name, Room Number Assigned

–Charge

- **States:** Start, Pended, Paid, Posted, Lost, Cancelled
- **Information:** Charge_ID, Date Incurred, Charge Type, Room Number, Payment Type, ItemInfo(code,desc, qty, cost), TaxInfo(Tax Rate, Desc, TaxTotal)

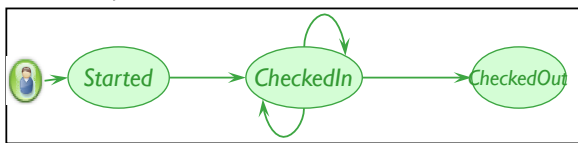
–Night Audit

- **States:** Started, InProgress, Completed
- **Information:** Audit_ID, Stay_ID, Folio_ID, GuestName, Room Number, DataAuditStarted, DateAuditCompleted, reconciledCharges(1..n)

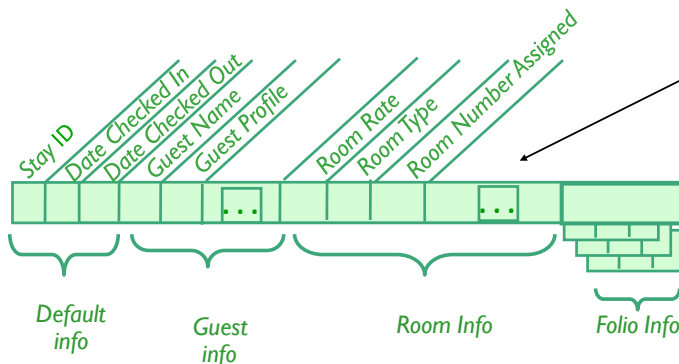


Guest Stay Entity (Artifact-Centric approach)

Guest Stay



Lifecycle

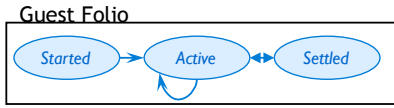


Information Model

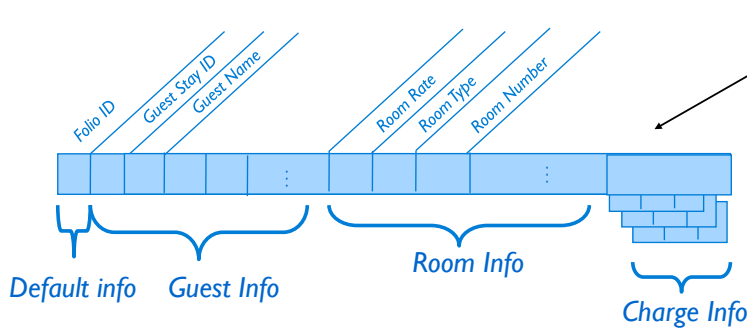


Folio Entity

(Artifact-Centric approach)

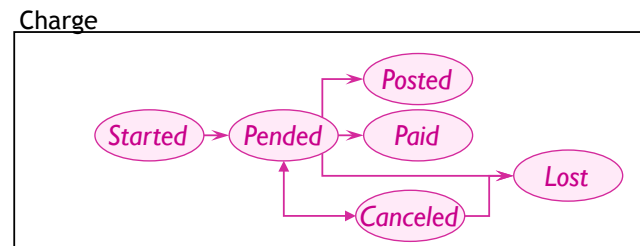


Lifecycle

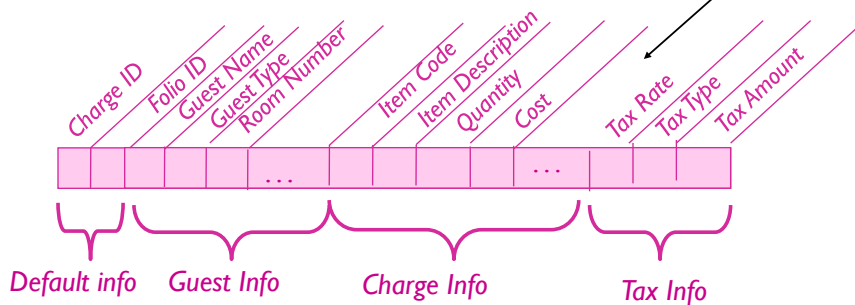


Charge Entity

(Artifact-Centric approach)

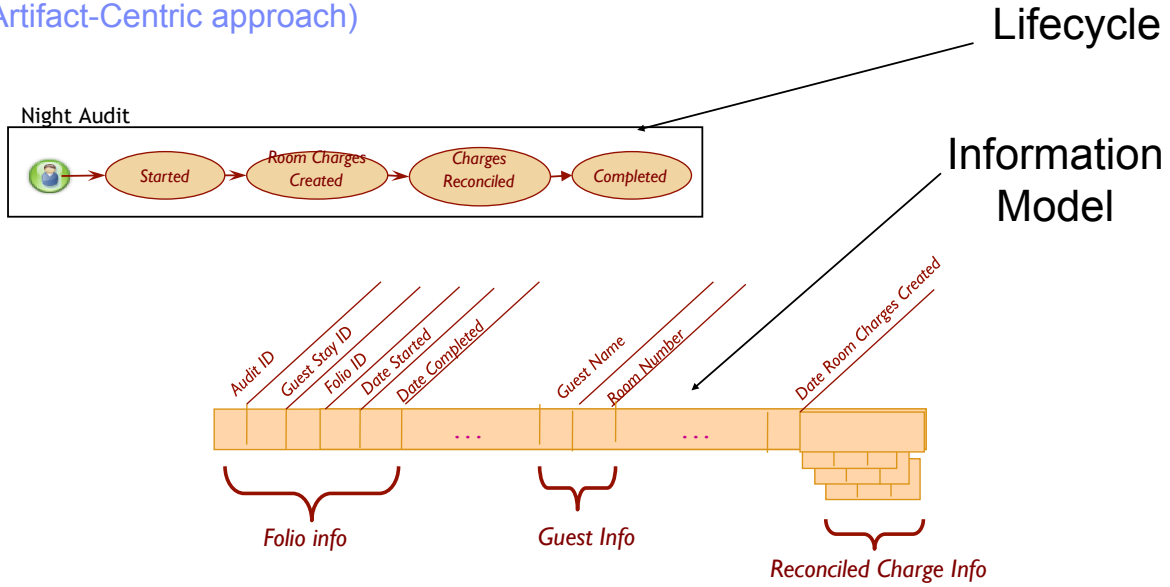


Lifecycle

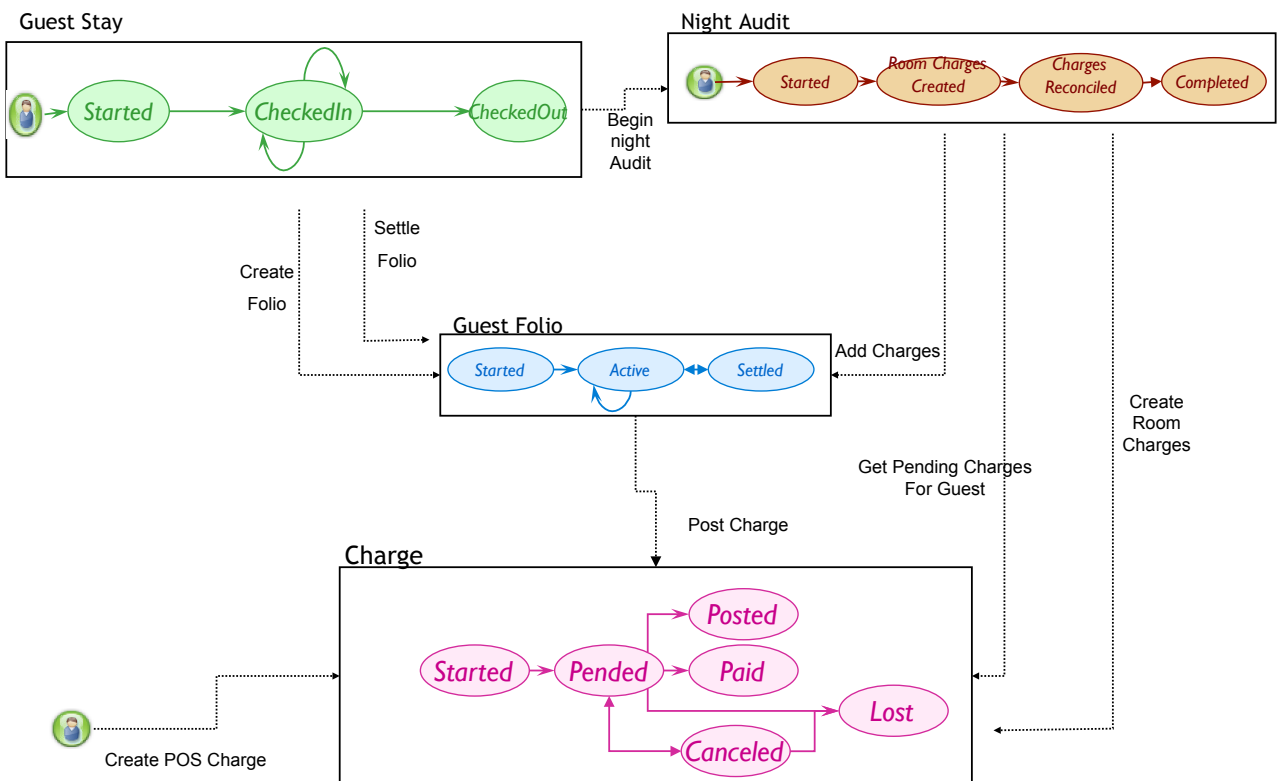




Night Audit Entity (Artifact-Centric approach)



Business Entity Lifecycles and Business Entity Interactions





Some comparison points

▪ Process-Centric Approach

- Process flows act as controllers
- Data is an after thought
- Some Operational data hidden in long running process data
- Humans Work on “blocked” tasks in long running flows
- Performance of long running flows not desirable

▪ Artifact-Centric Approach

- Entities act as controllers
- Data is Core
 - Business Entities accessible in DB
- All Operation Data store in Business Entities
 - Queryable, Trackable, Measurable
- Humans work on Business Entities that are ready
- Performance of Entities (info, lifecycle, micro flows) considered acceptable



Business-Entities provide improved communication among stakeholders in the business

▪ “Along” the artifact:

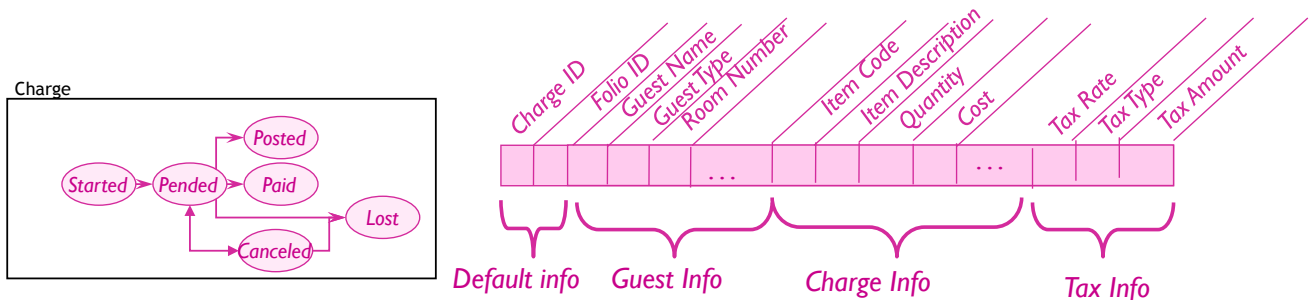
- People at “PENDED” can discuss meaningfully with people at “POSTED”
- Can discuss attribute values produced, needed by different tasks

▪ “Across variations”:

- Different regions can communicate using shared abstract model
 - *(Variation of Rules in lifecycles and Process Steps)*

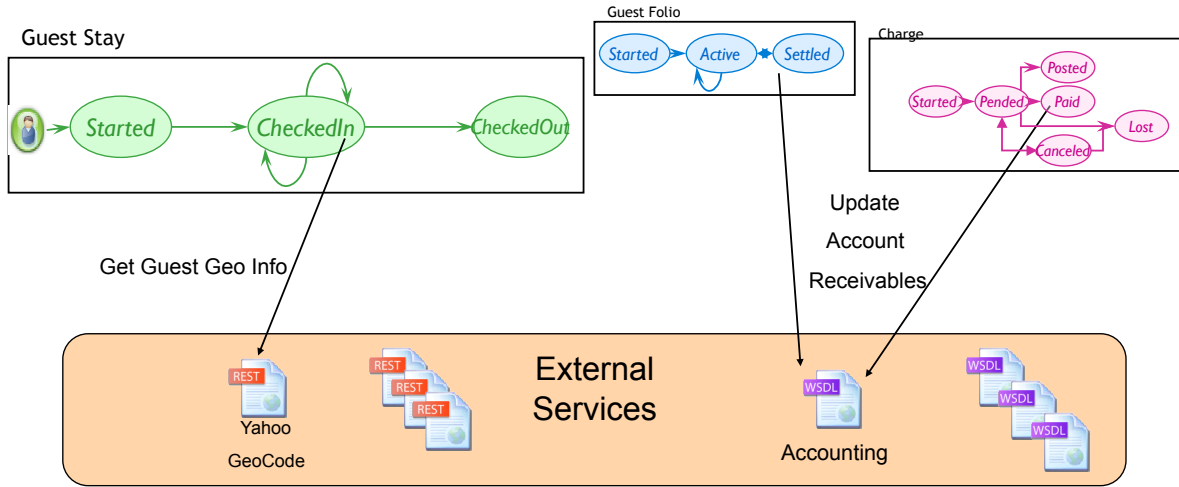
▪ “Up/down management chain”

- Artifact approach lends itself to more abstract / more detailed specifications



Business Entities give context for Service Invocations

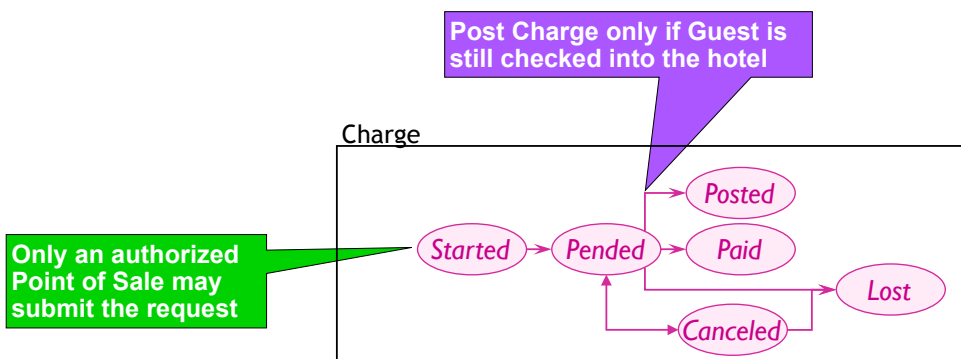
External Service Integration (REST and WSDL)



Large Collection of External Services Contextualized by Business Entities

Business Rules Constrain Access, Lifecycle, and Behavior

Business rules define task details & variations



- Rules define how lifecycles can be traversed
- Rules can also define how flows, and data can be manipulated



Introduction to Siena

(Light-weight Artifact-Centric Modeling and Execution tool)

- **Empower SME's to easily Innovate new processes**
 - Tools and Runtime often too heavy and hard to understand
 - Innovators currently dependent on IT teams

- **Radical Simplification of Tools and Runtime**
 - **Siena Core Meta Model**
 - Describes semantics for all modeling constructs of Business Entities

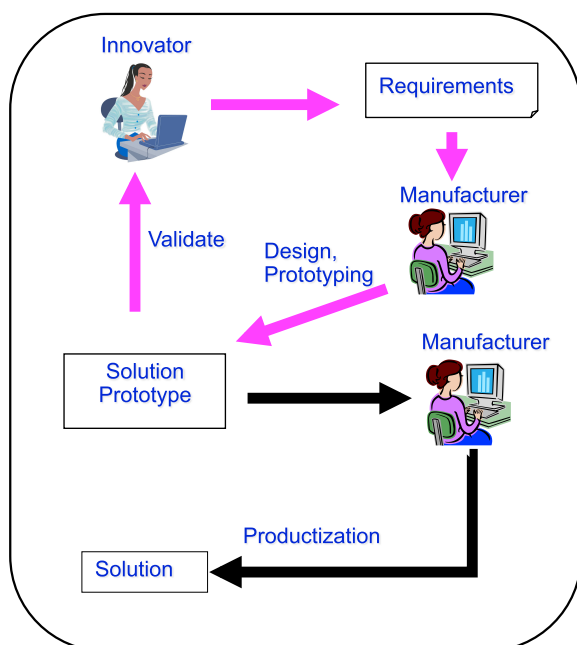
 - **Model Management Engine**
 - **Web UI Modeling** tool for producing Business Entity models

 - **Model Execution Engine**
 - Default Execution UI for deploying and executing Business-Entity models
 - Directly executes Business Entity models
 - No coding necessary, No code generation
 - Small footprint can be easily hosted anywhere including laptop

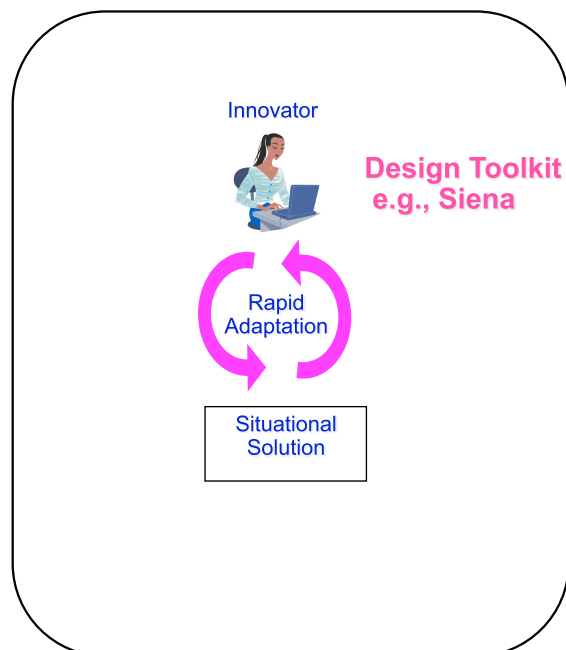


Innovator's toolkit for Business Process Modeling

(Democratization of Innovation – Eric Von Hippel)



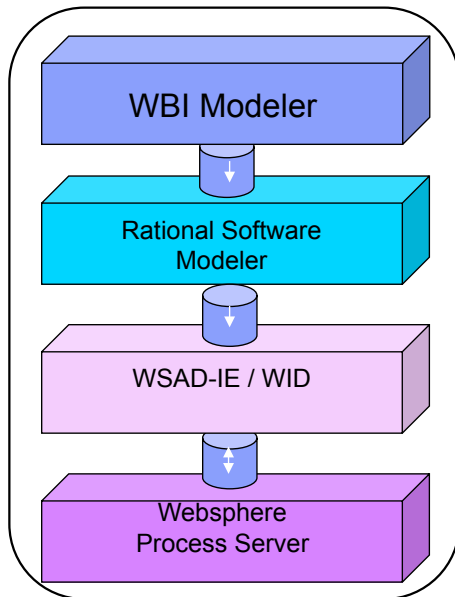
Manufacturer-centered innovation



Innovator-centered innovation

Radical Simplification of Tools and Runtime

(Supporting Business Process Management Applications using Entity Centric Modeling)



Tooling Stack

10 Gigs Download/Disk Space, 1-2 Days successful installation, At least 2 Gigs Memory

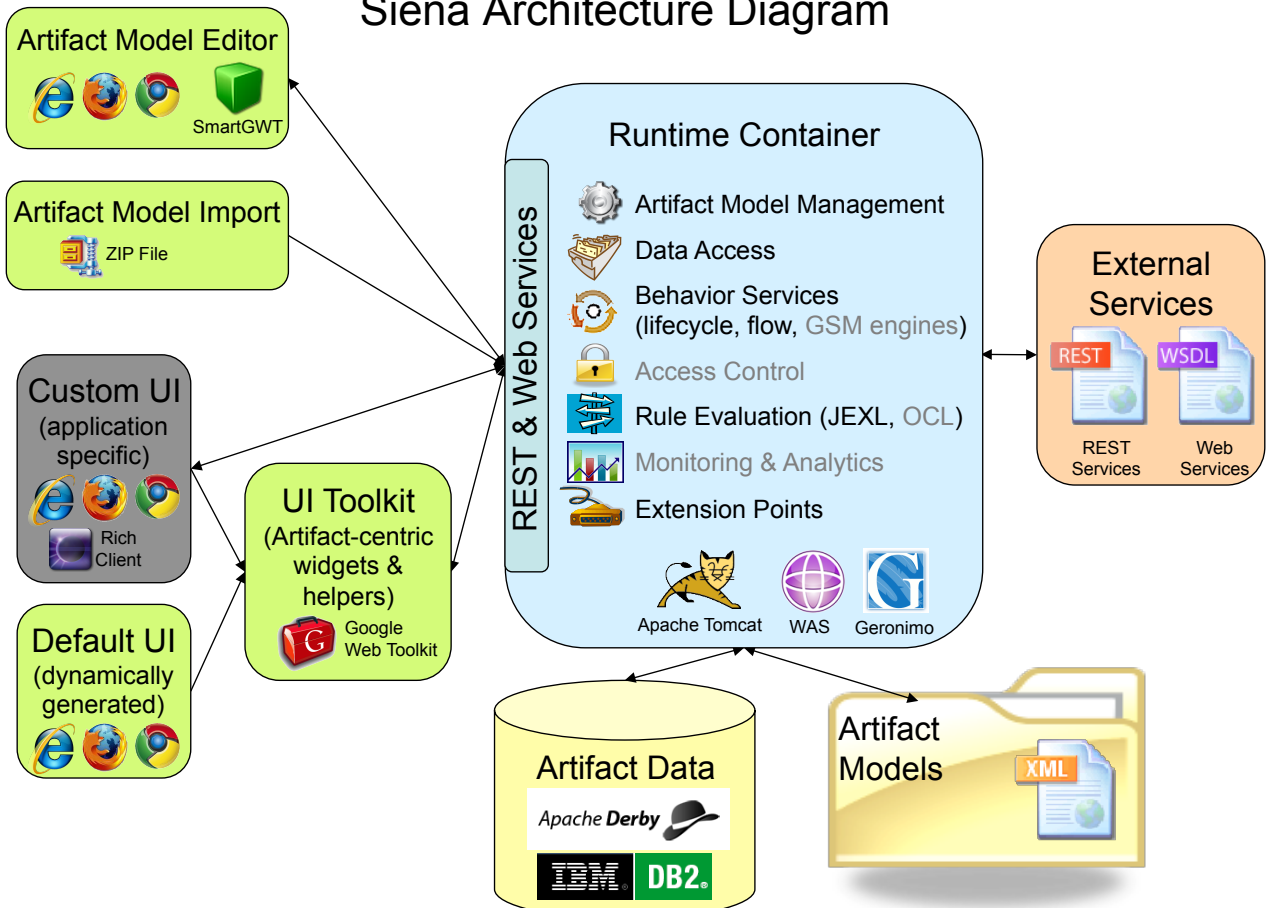
Dreaming of being lighter and more Agile



50 Megs Download/Disk Space, 5-10 minutes, < 1 Gig Memory

Reduced set of BPM abstractions to define and create BPM solutions.

Siena Architecture Diagram



Review: What is a Business Entity? (Deeper Inspection)

▪ **It's a Unifying Business Construct:**

– **Structured by**

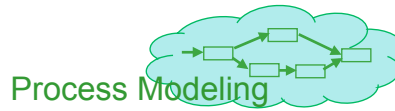
- Core business data models
- Artifact lifecycles
 - State machines (Siena)
 - Declarative stages (Project ArtiFact™)

Data Modeling



– **Providing Services**

- Data services
- Flow services



– **Protected by Access Control**

- Users and Roles
- Entitlements
 - Data access rights
 - Service access rights



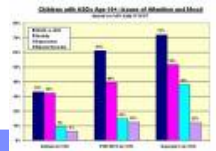
– **Constrained By Business Rules:**

- Data, services, lifecycles, flows, behavior



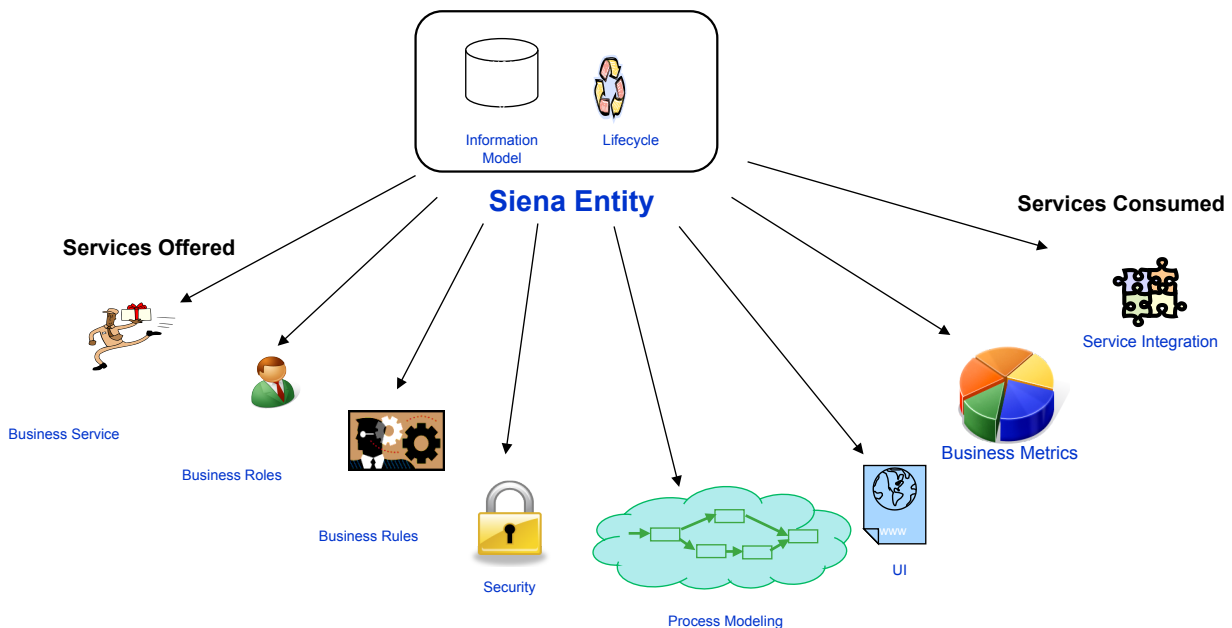
– **Has measurable features**

- Data, lifecycles, flows, tasks



Corporation

Siena Entity (The Core of Siena)





Siena Demo: Example of an Entity-Centric Solution

- **Review Hotel Design**
- **Run Hotel Design**

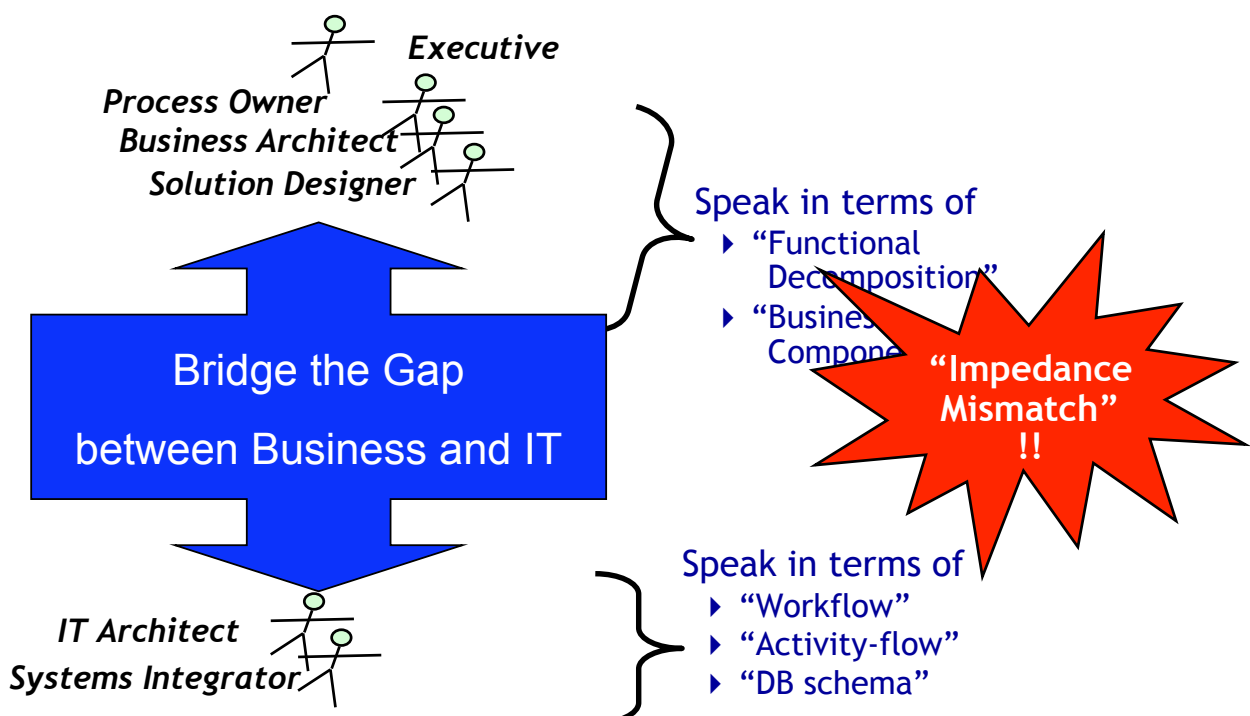


Demo Wrap Up Questions and Answers

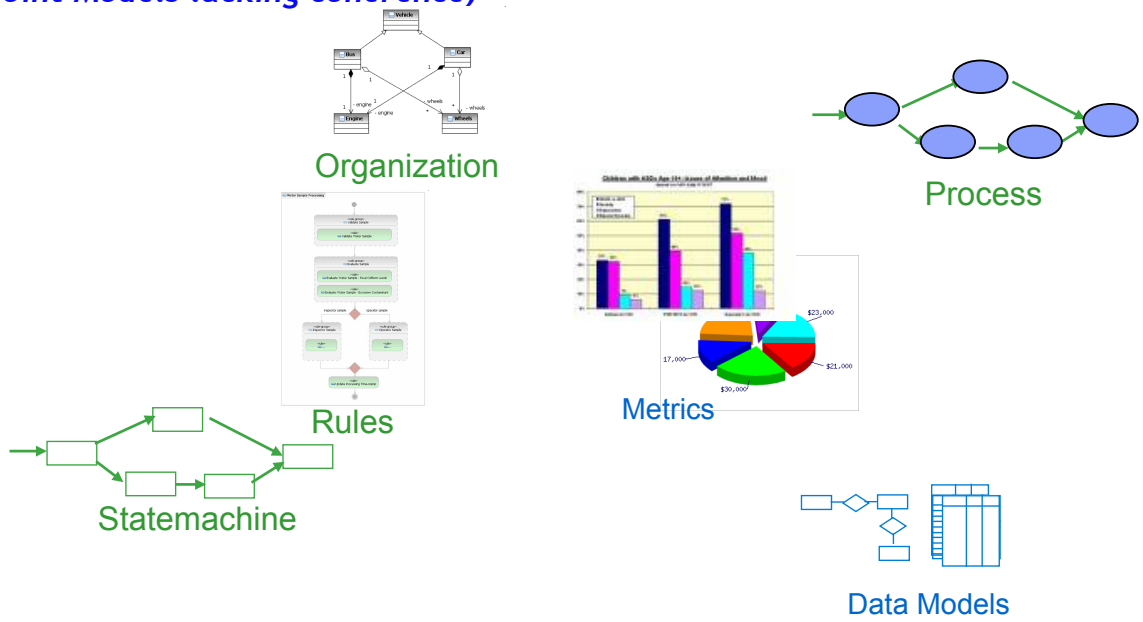
Lecture #2

- **Summary of Lecture #1**
- **Review Siena Hotel Example (Deep Dive)**
 - Review the Siena Modeling Tool
 - Review the Model Execution Engine
- **Install Siena**
 - Hello World (Follow Instructor)
- **Possible Homework Assignment** Due on Lecture #4 (Review)
 - **Homework Lab: (No External Services)**
 - **Procurement** (*Purchases with multiple items*)
 - **Insurance** (*Claims with payments or fraud detection*)
 - **Banking** (*accounts with deposits and withdrawals*)
 - **Final Project**
 - Use some external services
 - Internet or Custom Servlets

Review: A Key Challenge in Business Process Management (Many Stakeholders in an Enterprise)



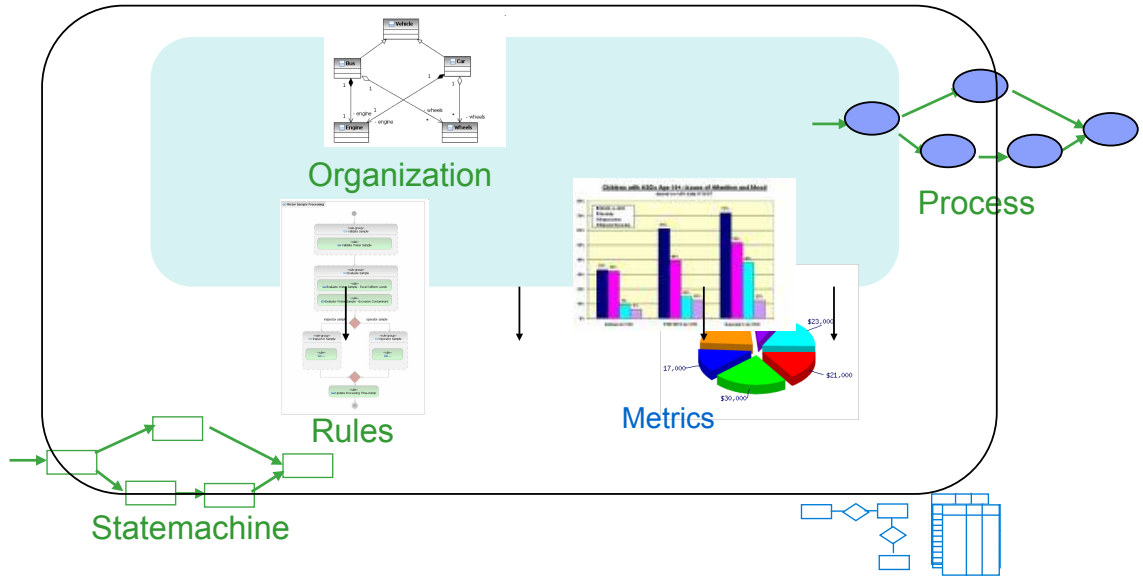
Basic Challenge: Various disjoint BPM models (Disjoint Models lacking coherence)



Lack of coherence adds substantial complexity to an already very complex environment

Solution: Unified Business Construct

Business Entity: (e.g. Purchase Order)



Alignment of Models
Contextualized as a Business Entity
Coherence Achieved

Brief comparison of BPM approaches

Process-Centric Approach

- **Business Data is**
 - NOT the primary focus
 - Business data is merely an after thought

- **Process Steps are the main concern**
 - *What* do humans do in the business

 - *What* systems need to be integrated

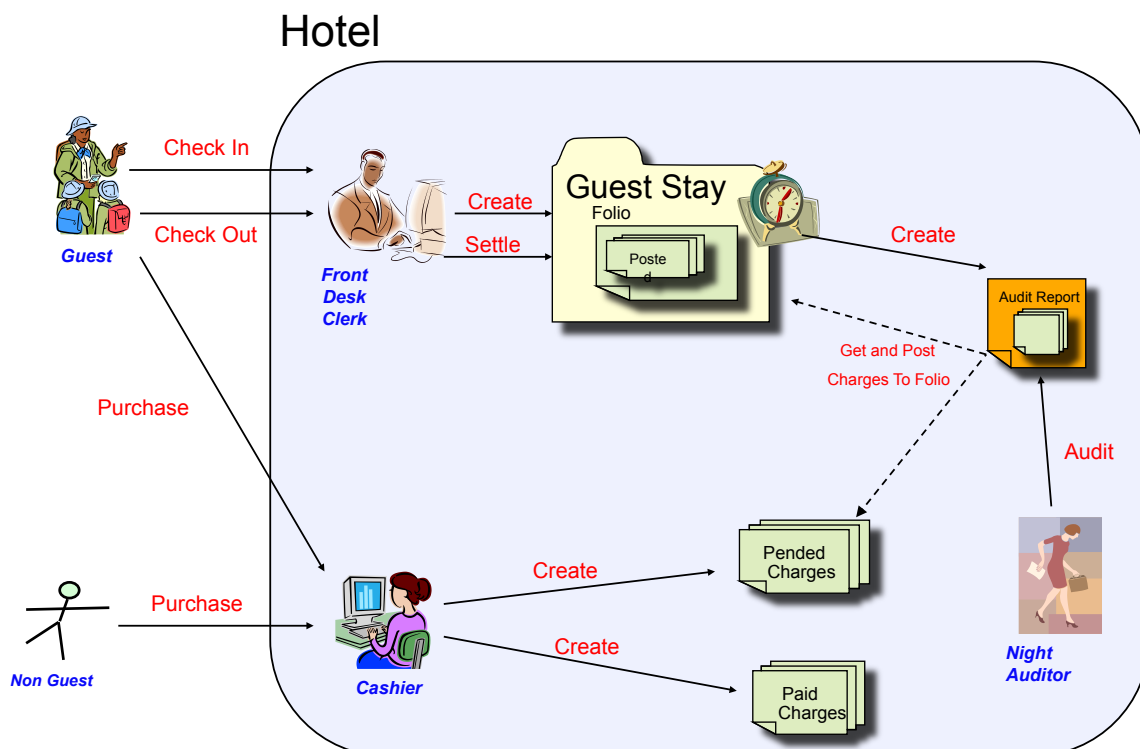
Artifact-Centric Approach

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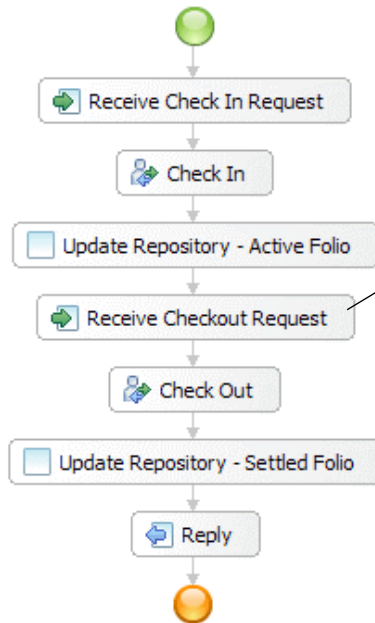
- **Process steps occur in context**
 - The "**Business Entity**" needs *which* humans to do something to it.

 - The "**Business Entity**" needs to integrate with *what* certain systems.

Review: Hotel Scenario



Check in- Checkout Process (Process-Centric Approach)

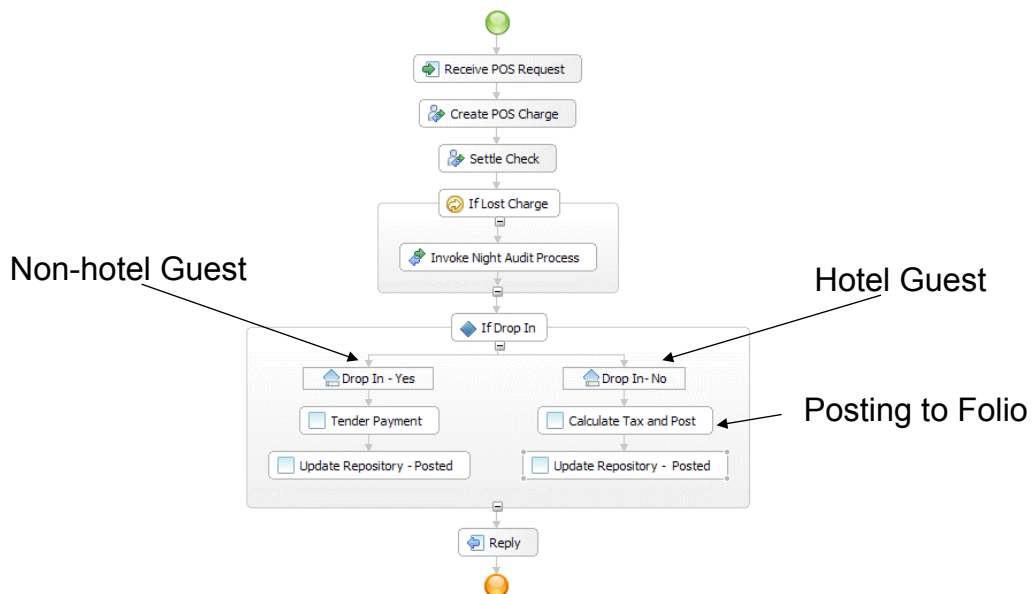


Waiting for Checkout Request

Long Running Flow:

- Remains active until Guest checks out
- The Guest Stay information is lost in the process instance data

Point of Sale (POS) Process (Process-Centric Approach)



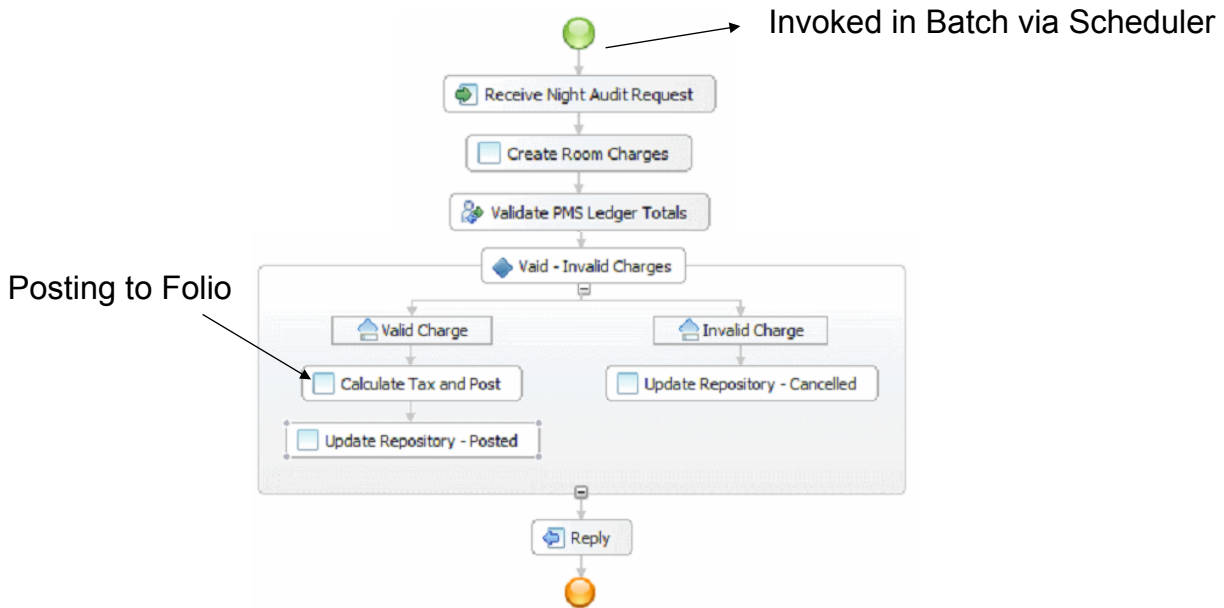
Non-hotel Guest

Hotel Guest

Posting to Folio

POS modeled as separate process as this can be instantiated independently any number of times.

Night Audit Process – Modeled as separate process (Process-Centric Approach)



- Multiple instances of the process created for each day for each guest
- **No direct link between check in process and night audit process.**

Summary

(Process-Centric Approach)

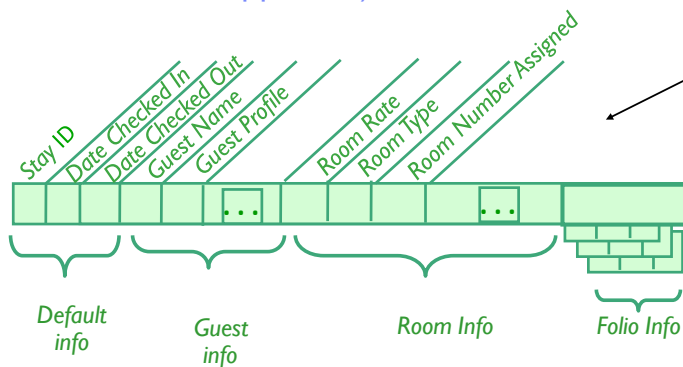
- **Discrete/Disjoint Processes**
- **Data is an after thought**
- **Guest stay information lost in long running process instances**
- **Lots of additional coding needed to integrate to Databases and Services**

Entity-Centric approach of Hotel Scenario

Identify key Business Entities

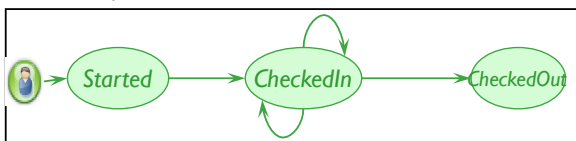
- **Guest Stay**
 - Information
 - States
- **Guest Folio**
 - Information
 - States
- **Charge**
 - Information
 - States
- **Night Audit**
 - Information
 - States

Guest Stay Entity (Artifact-Centric approach)



Information Model

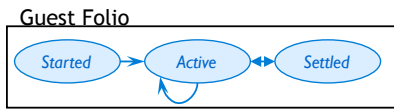
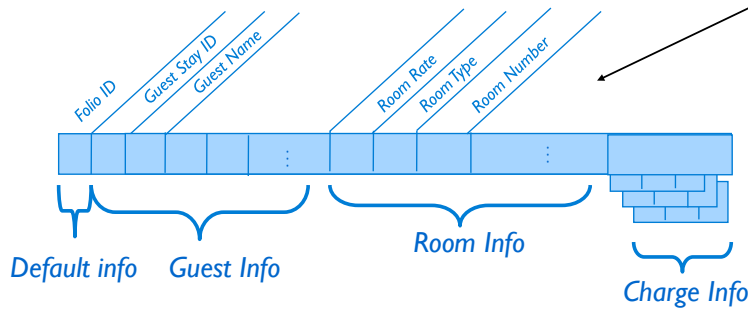
Guest Stay



Lifecycle



Folio Entity (Artifact-Centric approach)

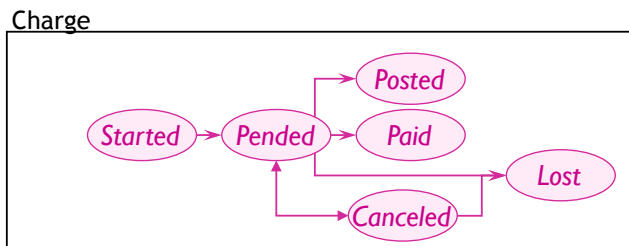
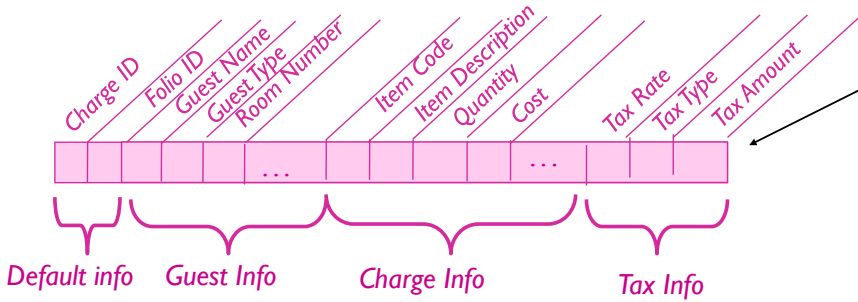


Information Model

Lifecycle



Charge Entity (Artifact-Centric approach)

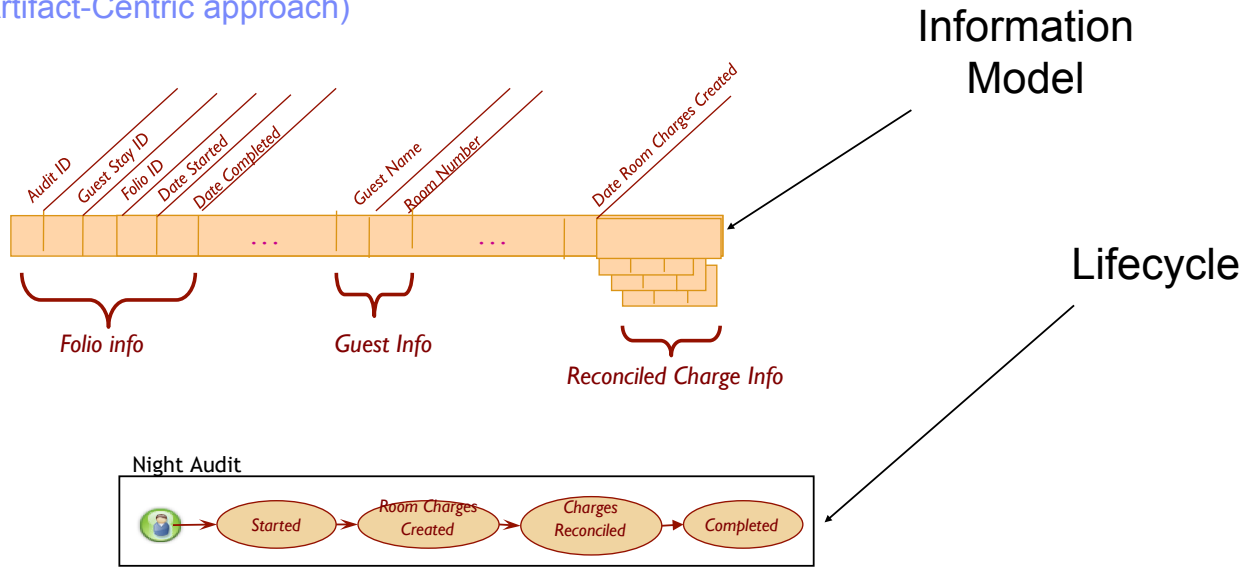


Information Model

Lifecycle

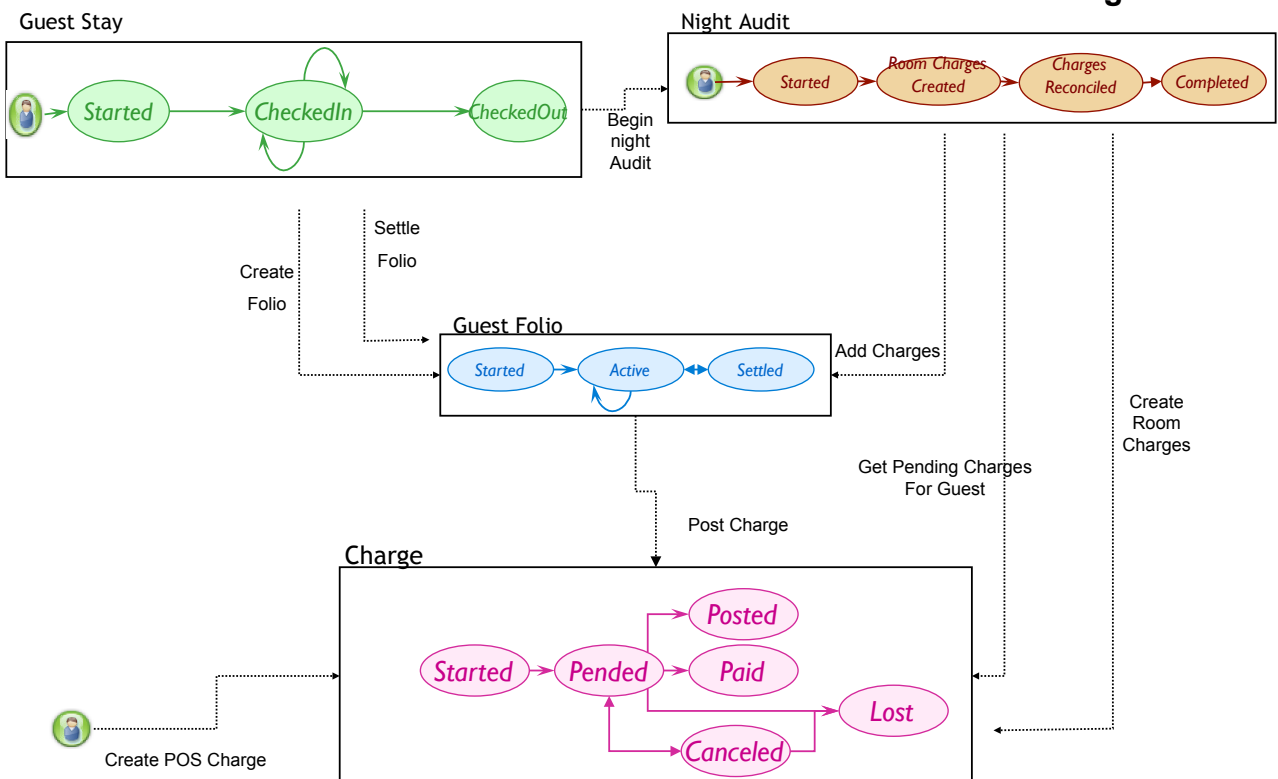


Night Audit Entity (Artifact-Centric approach)



Determine Entity Interactions

- Direct link between check in and night audit.





Some comparison points

▪ Process-Centric Approach

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- Humans Work on “blocked” tasks in long running flows
- Performance of long running flows not desirable

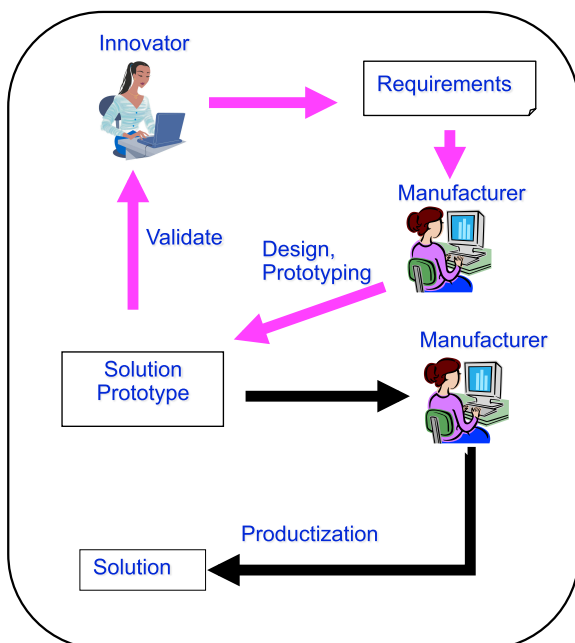
▪ Artifact-Centric Approach

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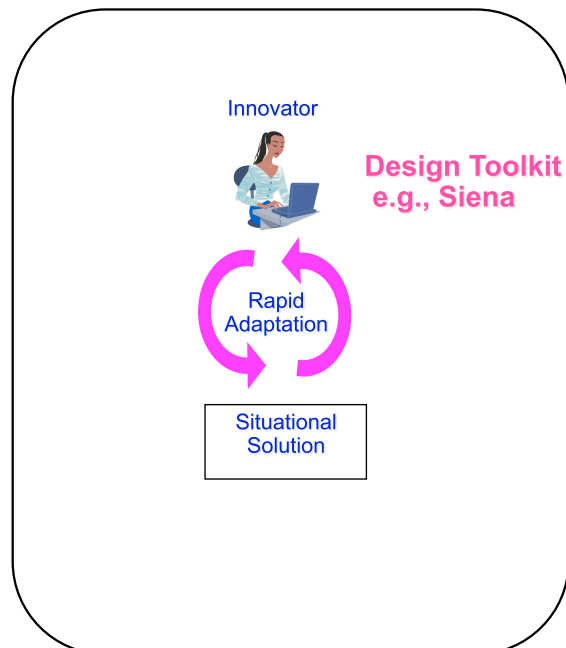


Innovator’s toolkit for Business Process Modeling

(Democratization of Innovation – Eric Von Hippel)



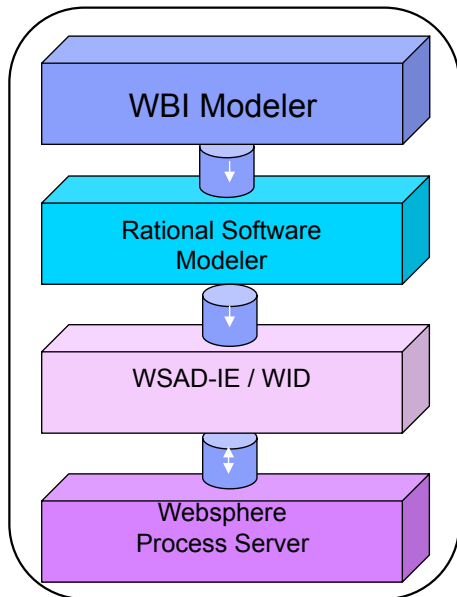
Manufacturer-centered innovation



Innovator-centered innovation

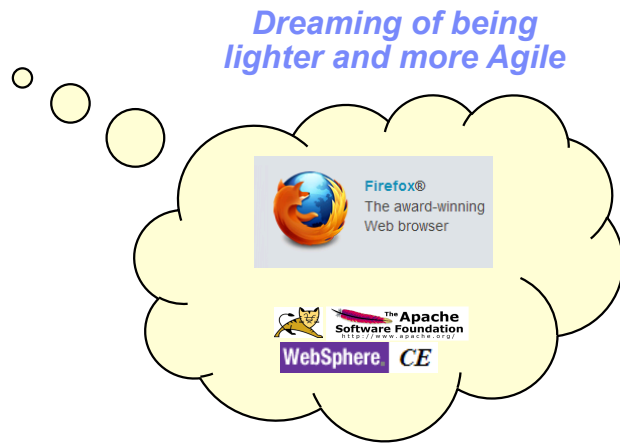
Radical Simplification of Tools and Runtime

(Supporting Business Process Management Applications using Entity Centric Modeling)



Tooling Stack

10 Gigs Download/Disk Space, 1-2 Days successful installation, At least 2 Gigs Memory

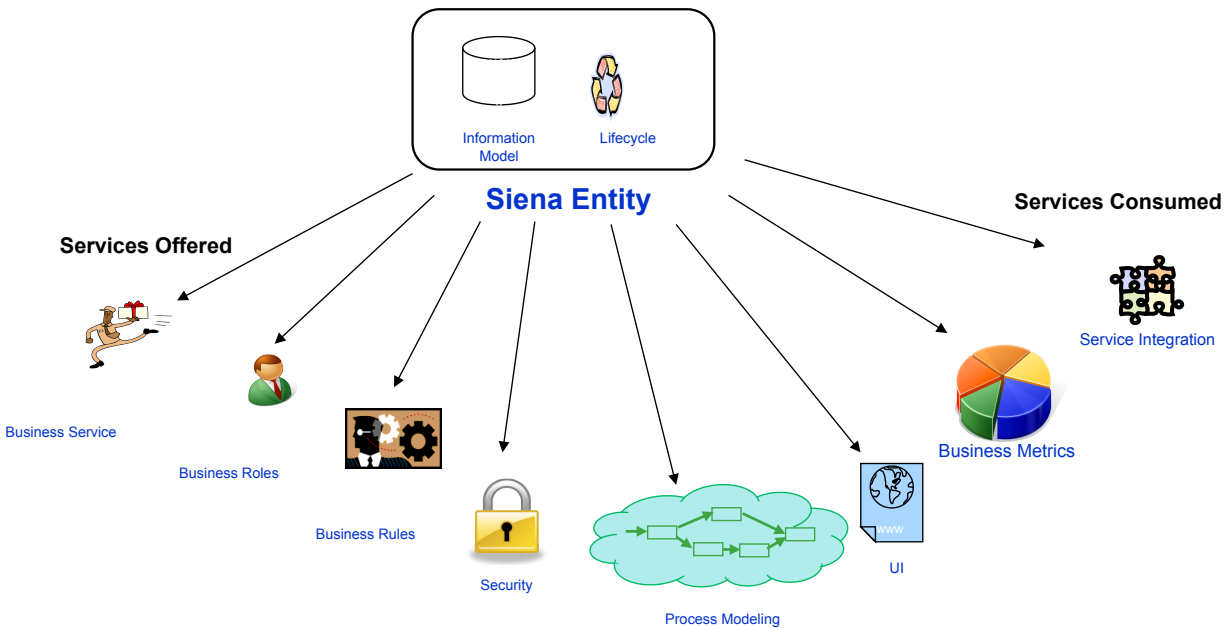


Dreaming of being lighter and more Agile

50 Megs Download/Disk Space, 5-10 minutes, < 1 Gig Memory

Reduced set of BPM abstractions to define and create BPM solutions.

Siena Entity *(The Core of Siena)*



Services

REST & WSDL Services

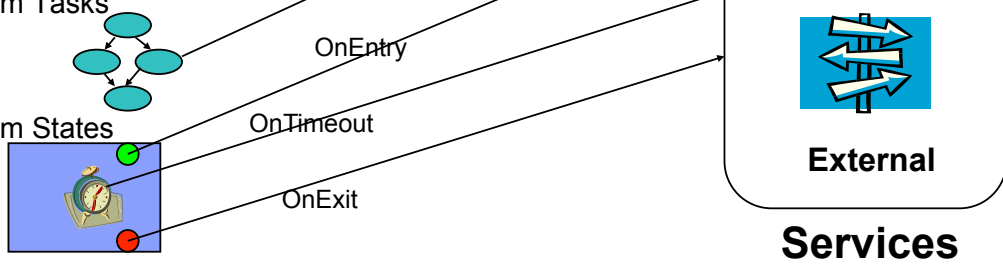
- **Service Definitions**

- Flow Services
- Data Services
- External Services

- **Service Invocations**

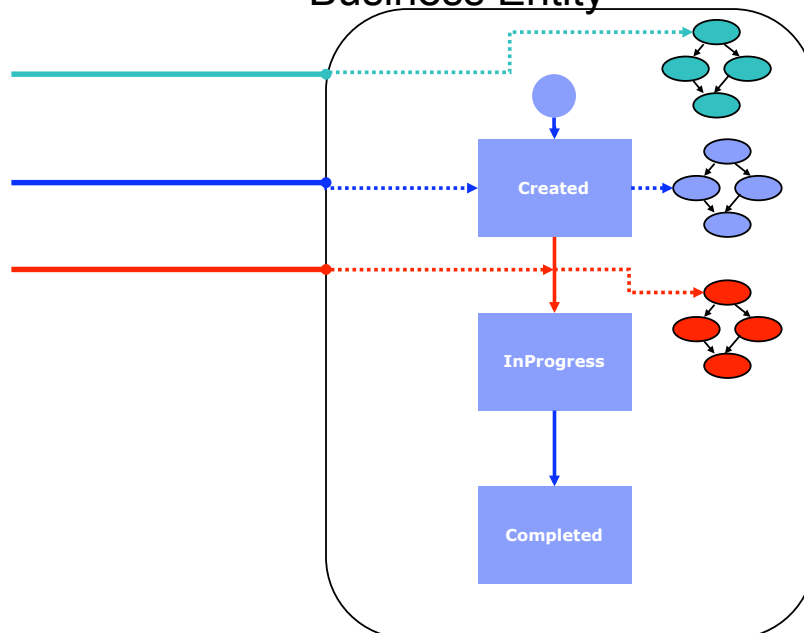
- From Tasks

- From States



Basic Flow Patterns

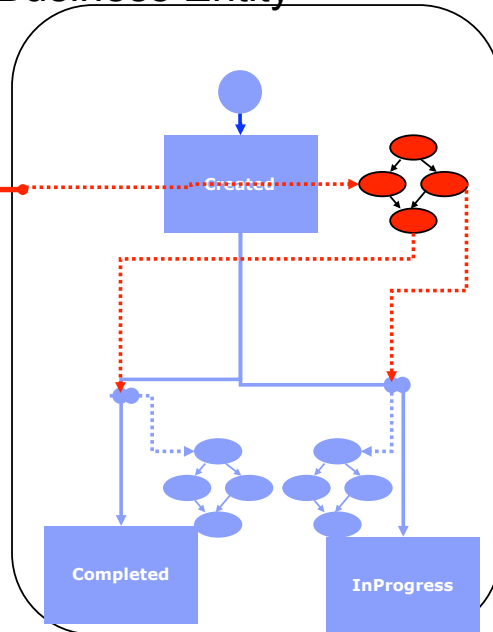
Business Entity



Advance Flow Pattern

Business Entity

- One Flow can invoke multiple transitions based on Flow outcome
- Each Transition can in turn have Independent Transition Flows as well

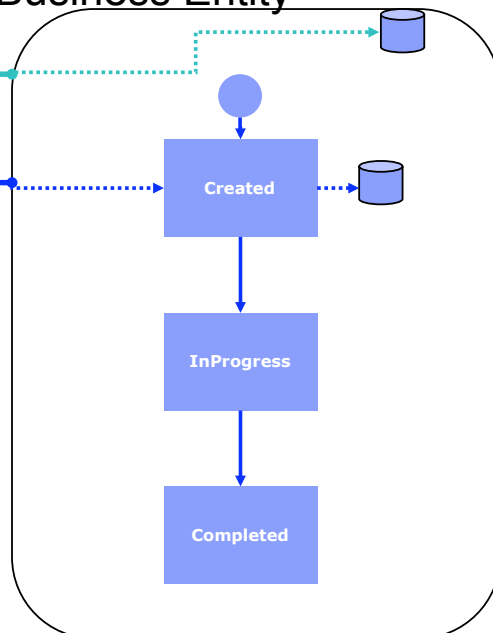


Basic Data Access Patterns

Business Entity

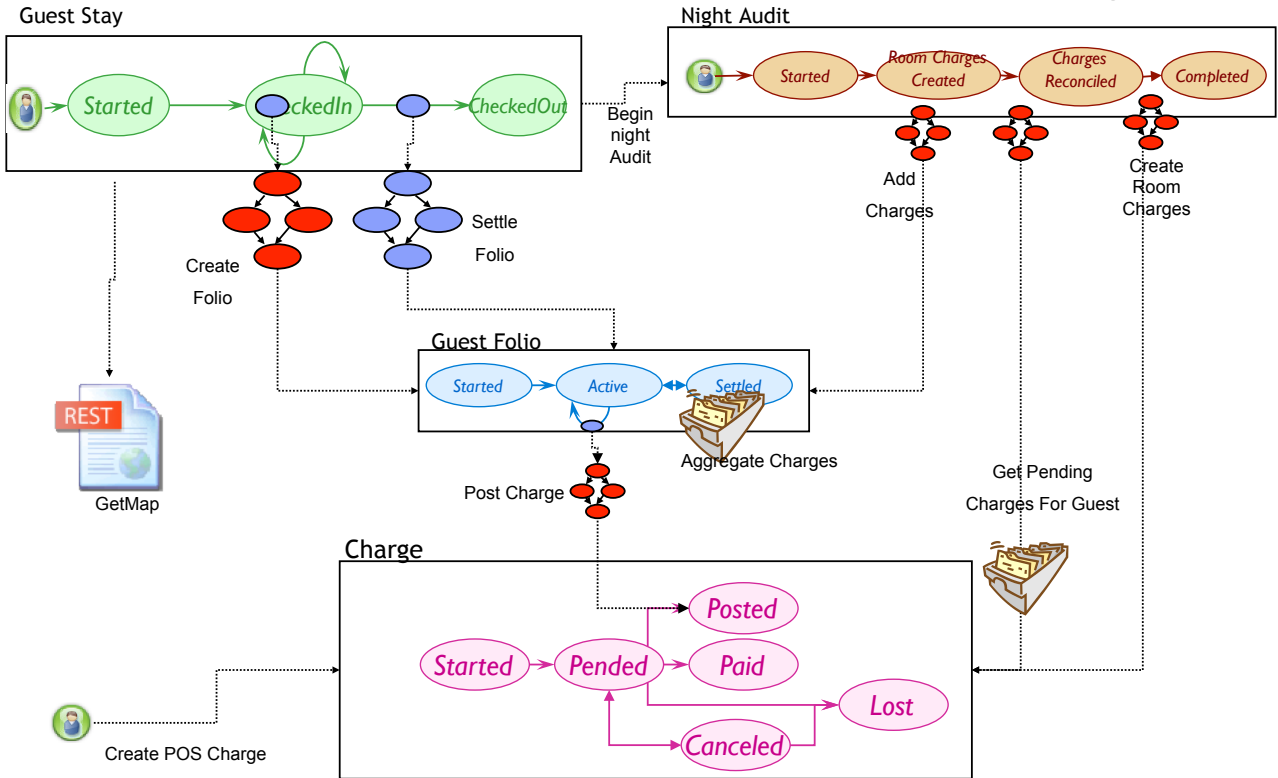
Data Access Service Always Available

State Specific Data Access Service



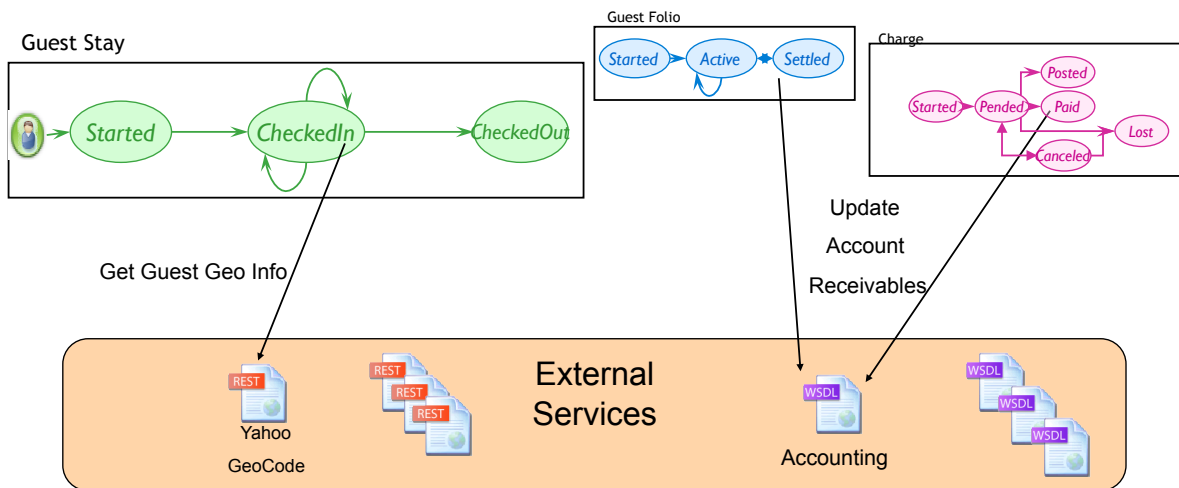
Determine Entity Interactions

- Direct link between check in and night audit.



Business Entities give context for Service Invocations

External Service Integration (REST and WSDL)



Large Collection of External Services Contextualized by Business Entities



Time to Install Siena

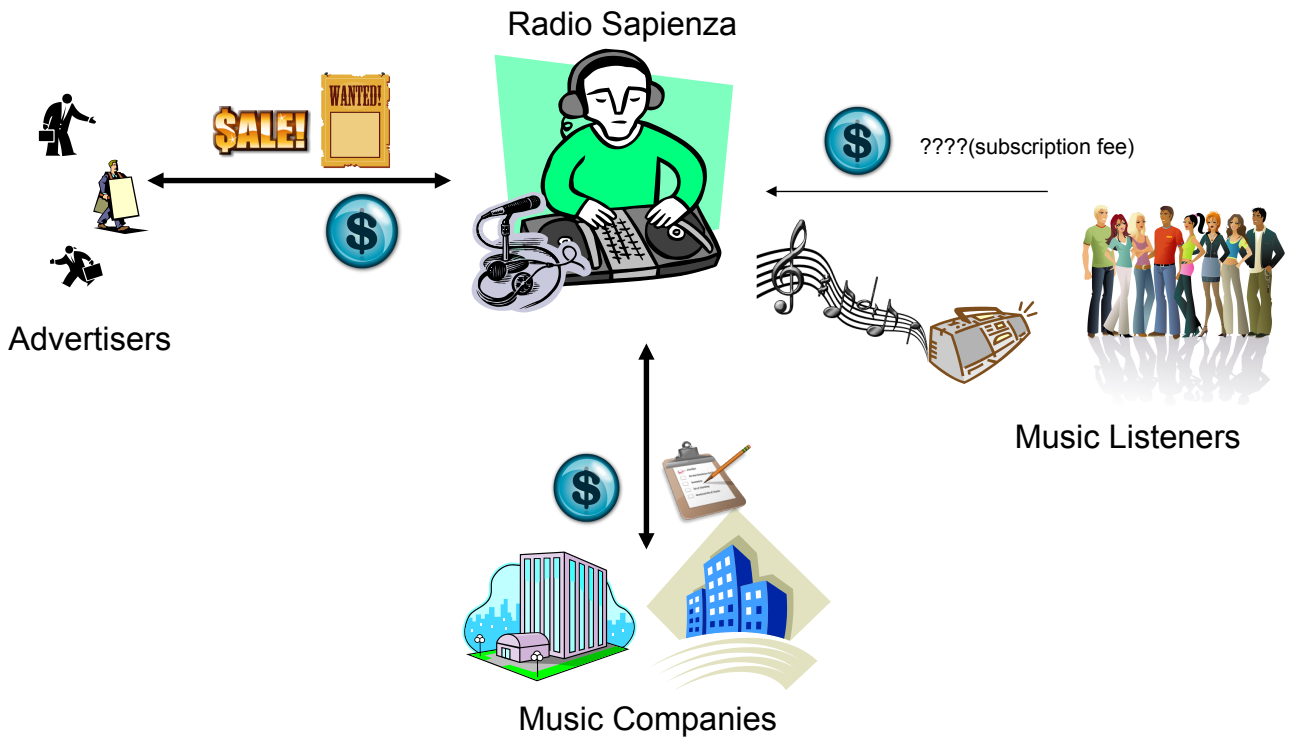
- **Pass USB Sticks around the room and install onto your laptops**
 - Install/Unzip into C:\SienaWeb
 - Double click startup.bat UID: defaultAdmin pwd:
- **Follow Instructor on Presentation Screen**
 - Hello World example with 1 artifact
 - Information Model
 - Lifecycle Model
- **Work in groups of two or three**
 - Discuss steps among each other
- **Possible Homework Assignment** **Due on Lecture #4 (Review)**
 - Homework Lab: (No External Services)**
 - **Procurement** (*Purchases with multiple Line Items*)
 - **Insurance** (*Claims with Payments and Fraud detection*)
 - **Banking** (*Accounts with Deposits and Withdrawals*)



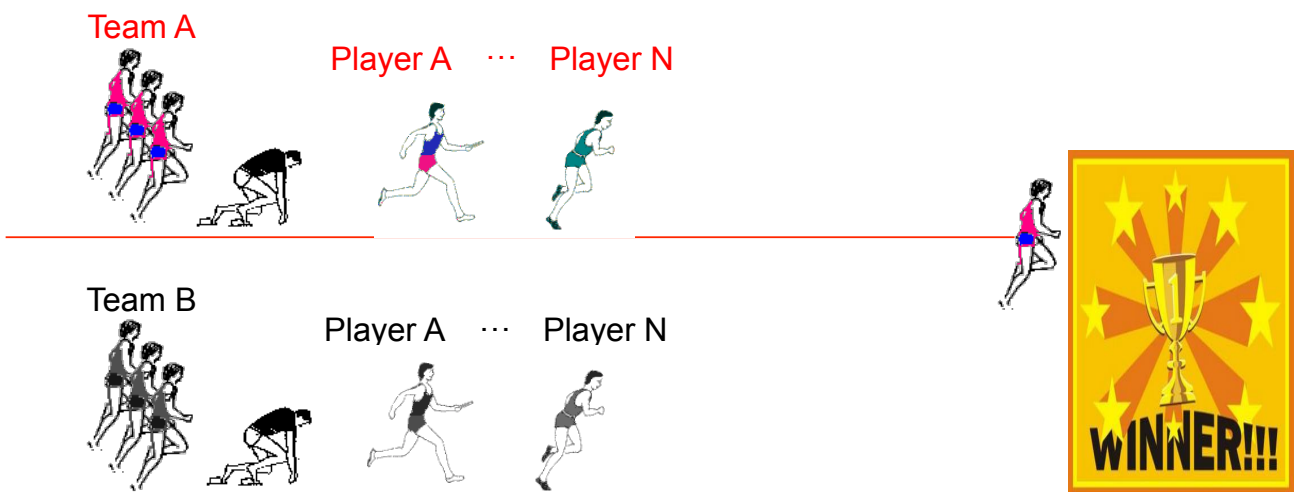
Lecture #3

- **More Siena Examples (Patrizia and Alessio)**
 - Radio Sapienza
 - Relay Race
 - Color Bricks
 - Clinical
- **Review Siena Meta Model**
 - Review model elements
 - Review an instance of Siena.XML
- **Model Driven Architecture**
 - Explain Models an MDA.....Explain traditional Models to Code Generation
- **Model Driven Execution**
 - Explain Model Driven execution.*

Radio Sapienza Overview (Patrizia and Alessio)



Relay Race Overview (Patrizia and Alessio)



- All Players Run at Random Speeds
- Siena Controls Relay Race Servlets/External Services

CLINIC



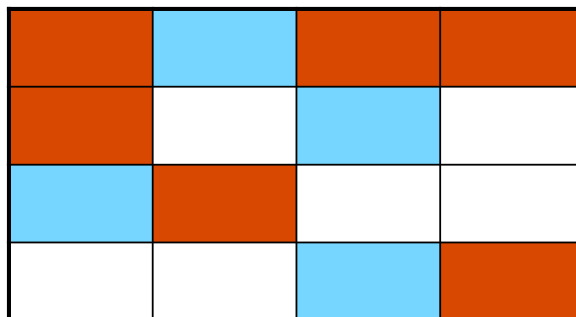
- **Manages information about the examinations:** data of patients, description of the reports, admissions to a ward.
- **Manages the ambulances:** external services to find destination address and to visualize the map.

COLOR BRICKS

Columns: 4

Rows: 4

Cells: 10

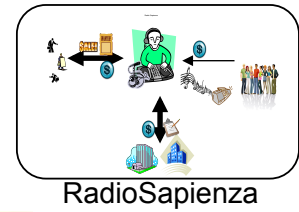


- **Plays a game respecting the constraints.**
- **The user can choose the number of cells and the dimension of the matrix.**
- **Purpose:** Siena is able to manage a big amount of instances.

RADIO SAPIENZA ARTIFACTS

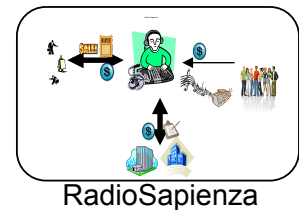


- PLAYLIST
- TRACK
- PLAYER

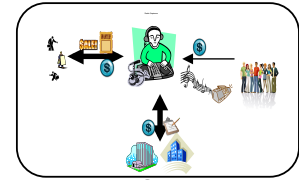


Information Model: **PLAYLIST**

- **Name** (string):
 - name of the playlist.
- **DurationTot** (long):
 - total duration of the playlist.
- **PlayerID** (long):
 - ID of the player that is playing the playlist.
- **TrackList** (TypeTrack):
 - list of tracks that compose the playlist.
- **TrackPlayed** (TypeTrack):
 - informations of the track that is actually played.



Information Model: **TRACK**

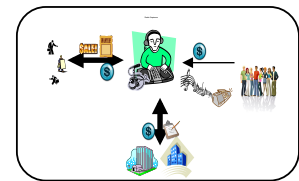


RadioSapienza

- **TempPlaylistID** (long):
 - ID of the playlist that is playing the track.
- **StartTime** (dateTime):
 - date and time in which the track is played
- **PauseTime** (dateTime)
- **ResumeTime** (dateTime)
- **RemainingDuration** (long):
 - remaining duration of the track after a “resume” action.
- **TrackInfo** (TypeTrack):
 - informations of the track.



Information Model: **PLAYER**



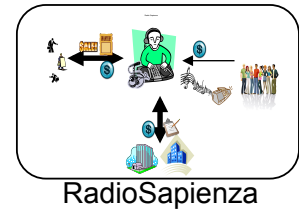
RadioSapienza

- **NumberTracks** (int):
 - Number of the tracks played.
- **PlaylistID** (long):
 - ID of the playlist that the player is playing.



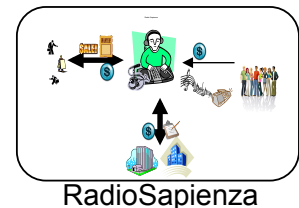
EXTERNAL SERVICE: **BrowseAmp**

- **WinAmp is a media player.**
- **It is controlled by the plugin “BrowseAmp”.**
- **BrowseAmp offers a RESTful service**
 - Allows us to control WinAmp with simply URLs
 - Play
 - Stop
 - Pause
 - Resume

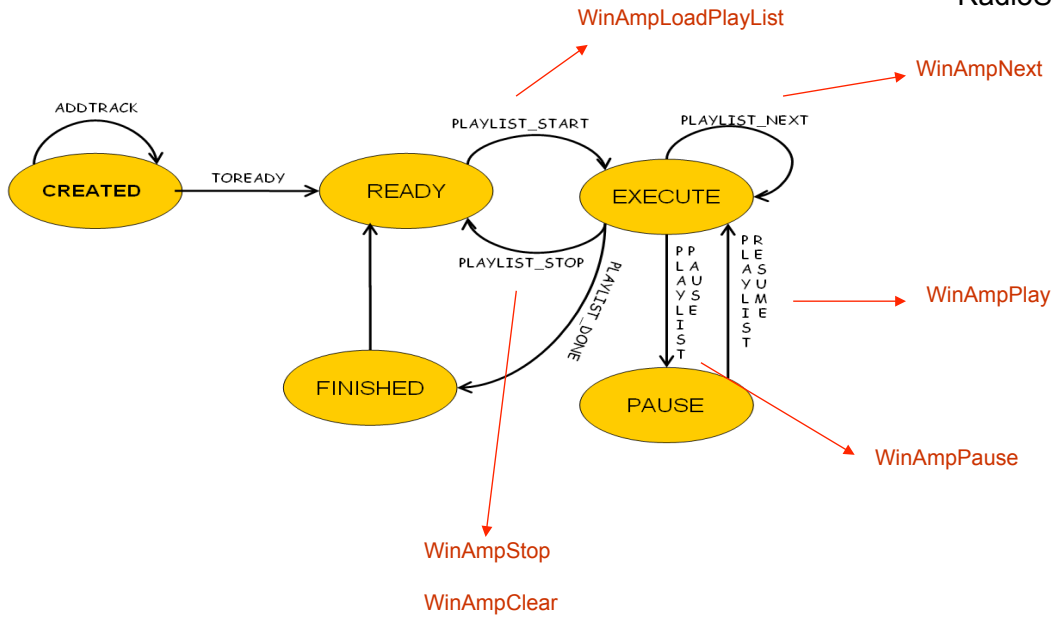
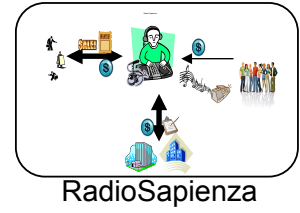


OTHER SERVICES: **ODDCAST E ICECAST**

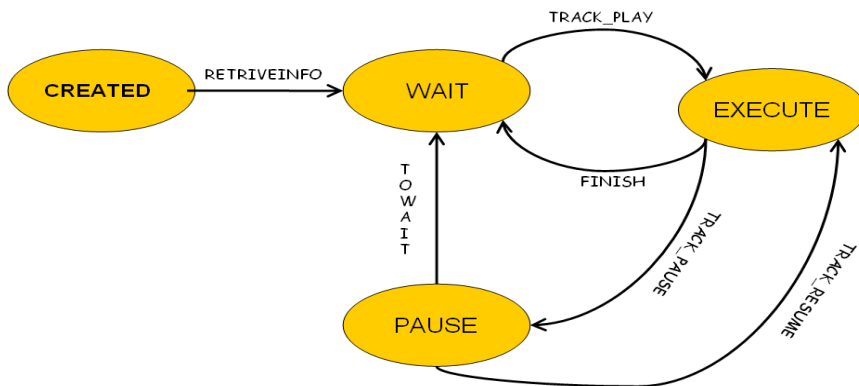
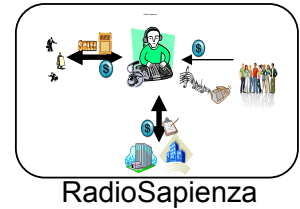
- **We use two free softwares in order to simulate a radio station on internet.**
- **Oddcast sends the parameters to WinAmp that it is playing on the port 8002.**
- **IceCast broadcasts on internet the stream of data that arrives on that port.**
- **The users can listen the playlist using the link:**
<http://151.100.59.92:8002/Radiosapienza.m3u> (address of the server in which all the applications run).



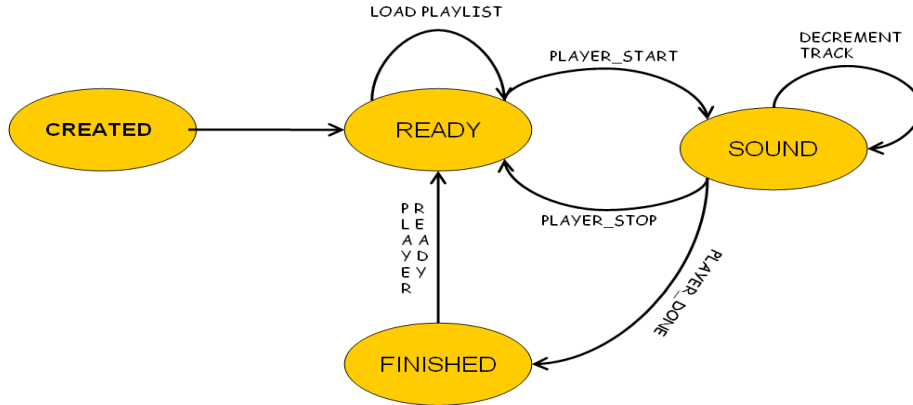
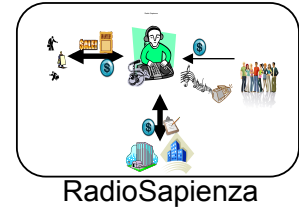
State Diagram: PLAYLIST



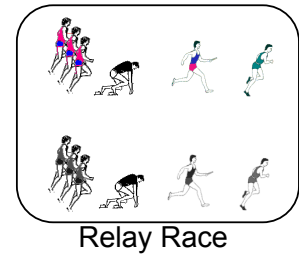
State Diagram: TRACK



State Diagram: **PLAYER**



RELAYRACE: ARTIFACTS



- **PLAYER**
- **TEAM**
- **RACE**



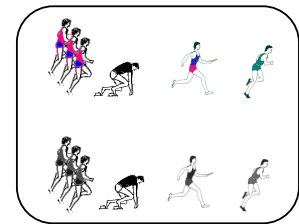
Information Model: **PLAYER**

- **Name** (String):
 - Player's name.

- **Speed** (Float):
 - Player's velocity.

- **Time** (Long):
 - Space / Speed (m/s).

- **TeamID** (Long):
 - ID of the player's team.



Relay Race



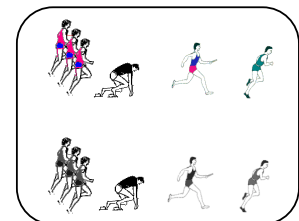
Information Model: **TEAM**

- **Name** (String):
 - Name of the Team.

- **TotalTime** (Long):
 - Time spent to finish the race.

- **RaceID** (Long):
 - ID of the race in which the team is playing.

- **PlayerList** (PlayerType):
 - List of players of the team.

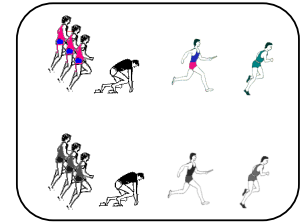


Relay Race



Information Model: RACE

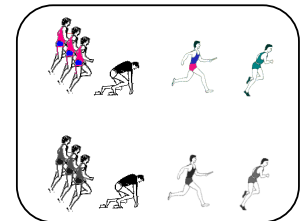
- **Name** (String):
 - Name of the Race.
- **TeamList** (TeamType):
 - List of team that takes part in the race.
- **Results** (Results):
 - Arrival ranking of the teams at the end of the race.



Relay Race



EXTERNAL SERVICES

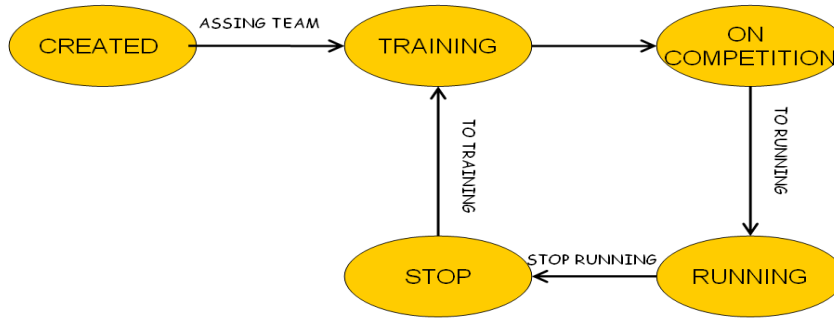
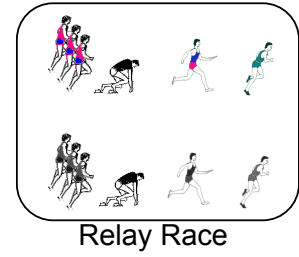


Relay Race

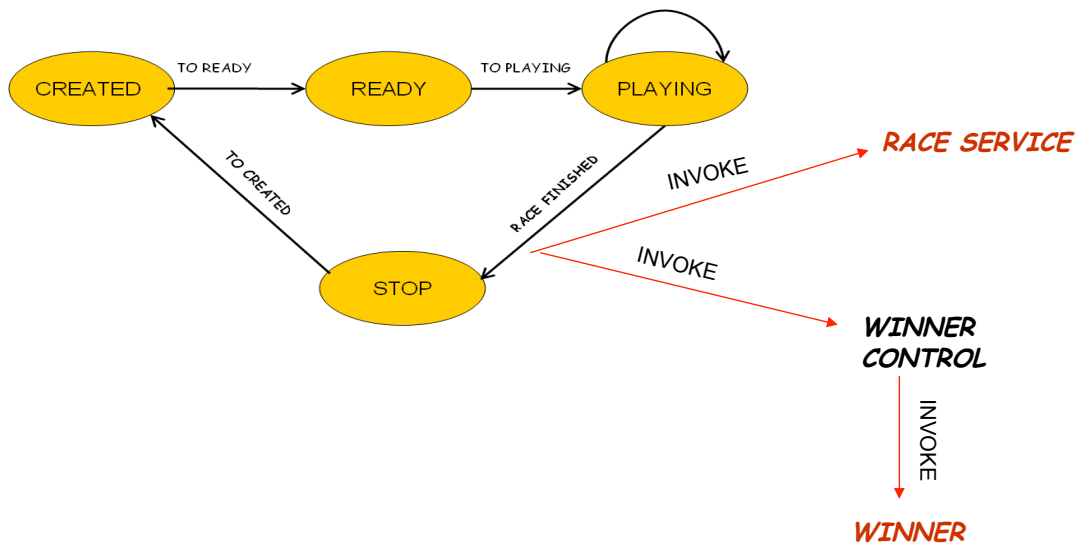
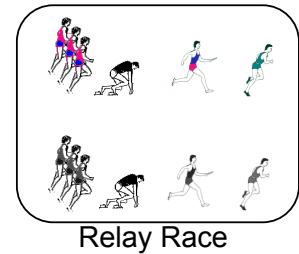
- We use Java JSP and Java Servlet in order to implement external services useful for our application.
- Siena manages the race, controls the competition and sends to the JSP pages all the attributes required.
- The external services are:
 - **RaceService:**
 - > <http://localhost:8080/Race/Race> creates the Race.
 - **ShowRace:**
 - > <http://localhost:8080/OpenURL/Open> opens a window that shows the race.
 - **Winner:**
 - > opens a window with all the informations about the winner.



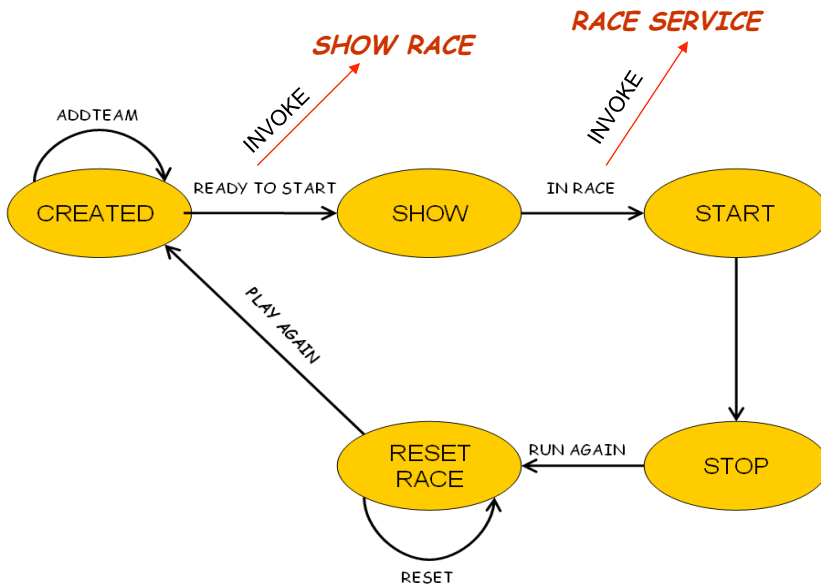
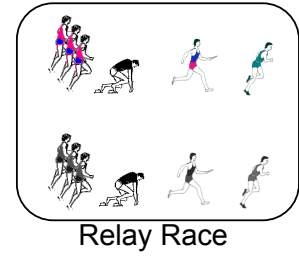
State Diagram: **PLAYER**



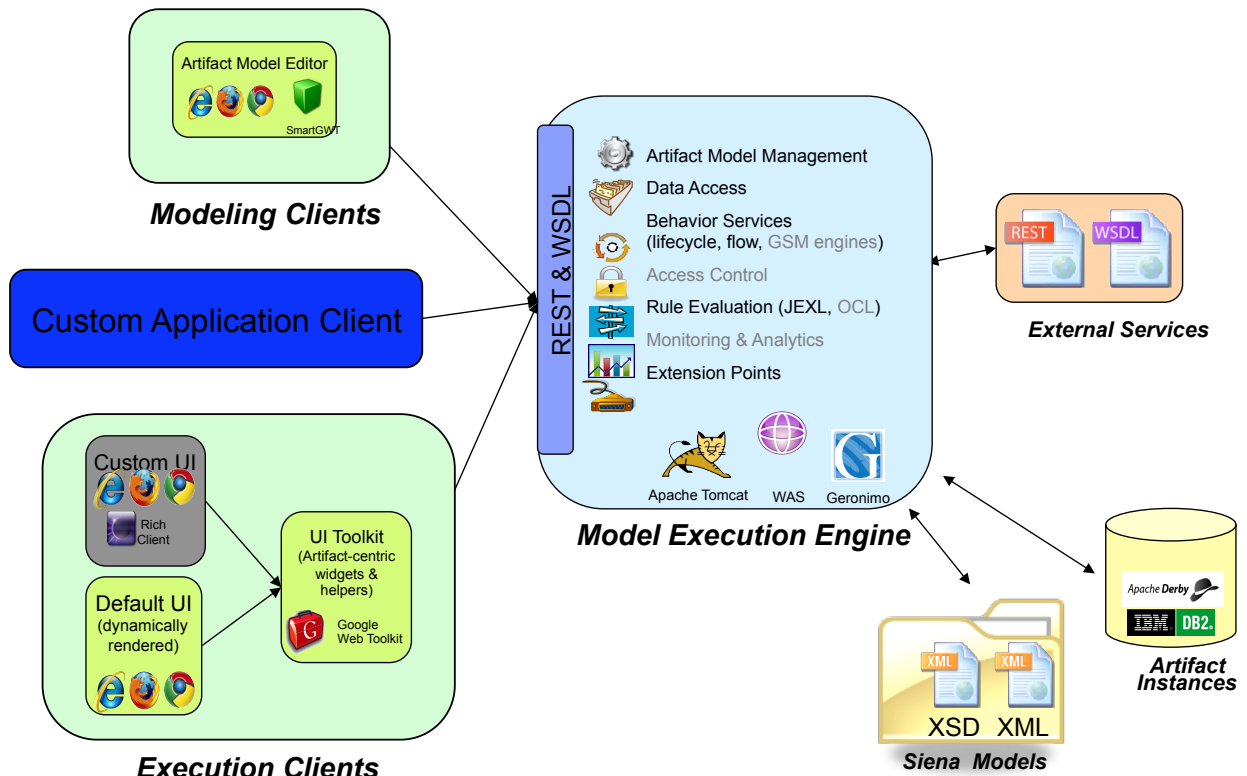
State Diagram: **TEAM**



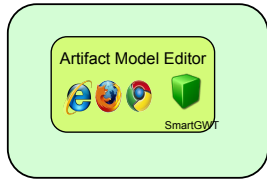
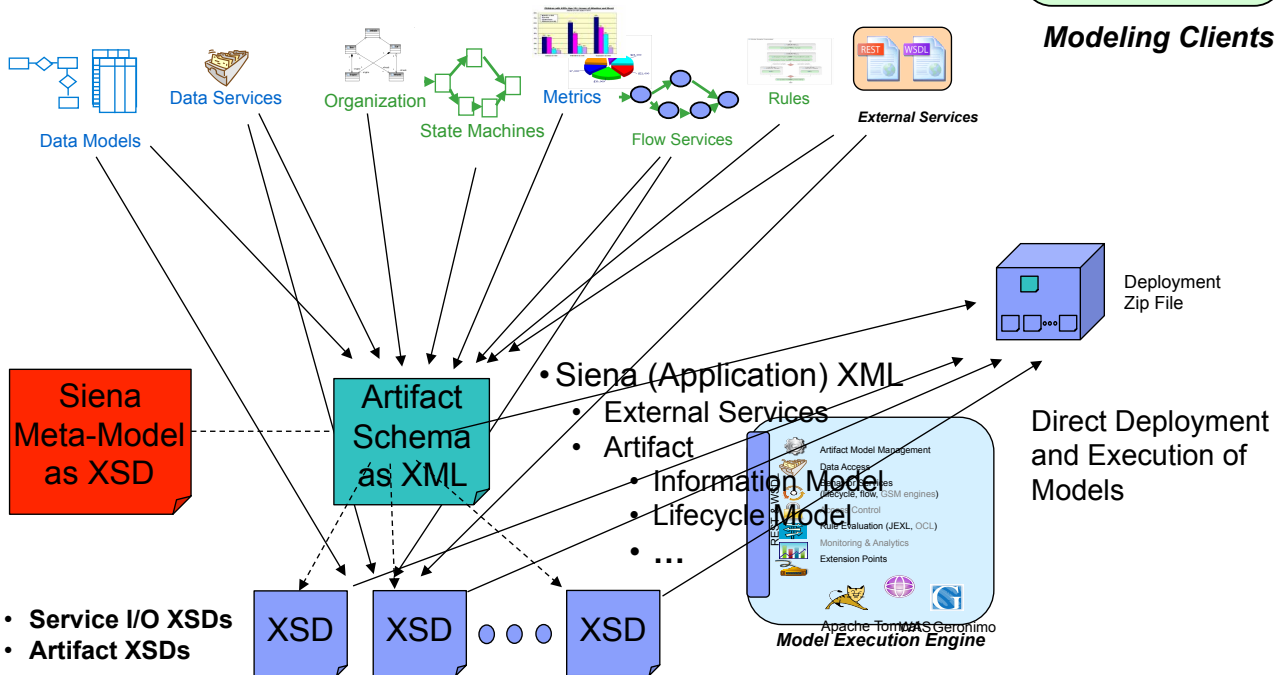
State Diagram: RACE



Siena Architecture Diagram



What makes up a Siena Application?

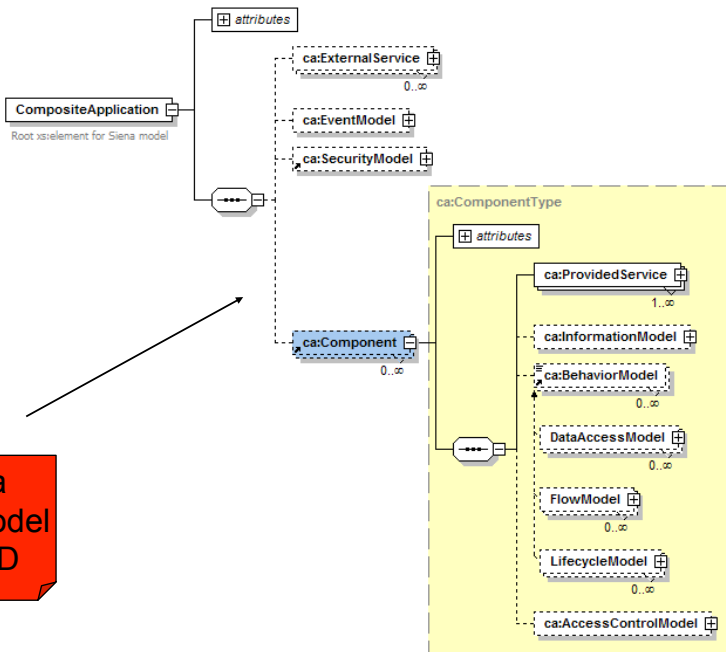


Modeling Clients

Direct Deployment and Execution of Models

Siena Schema (Meta-Model)

Composite Application

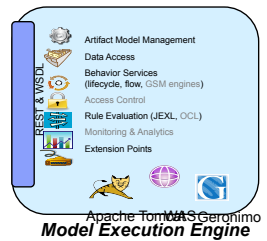


Siena Meta-Model as XSD



Modeling Clients

Modeling Tools Constrained by Meta-Model



Execution Engine Uses Meta-Model to Execute Model Instances

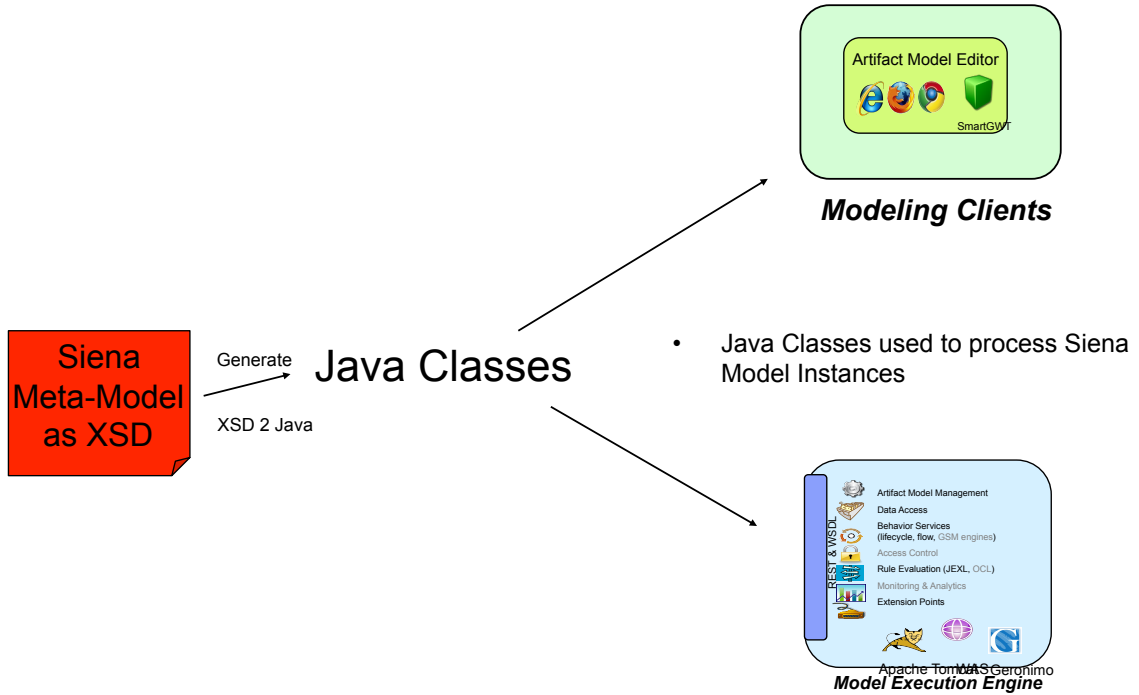


Lets now Inspect the model Using an XML Editor

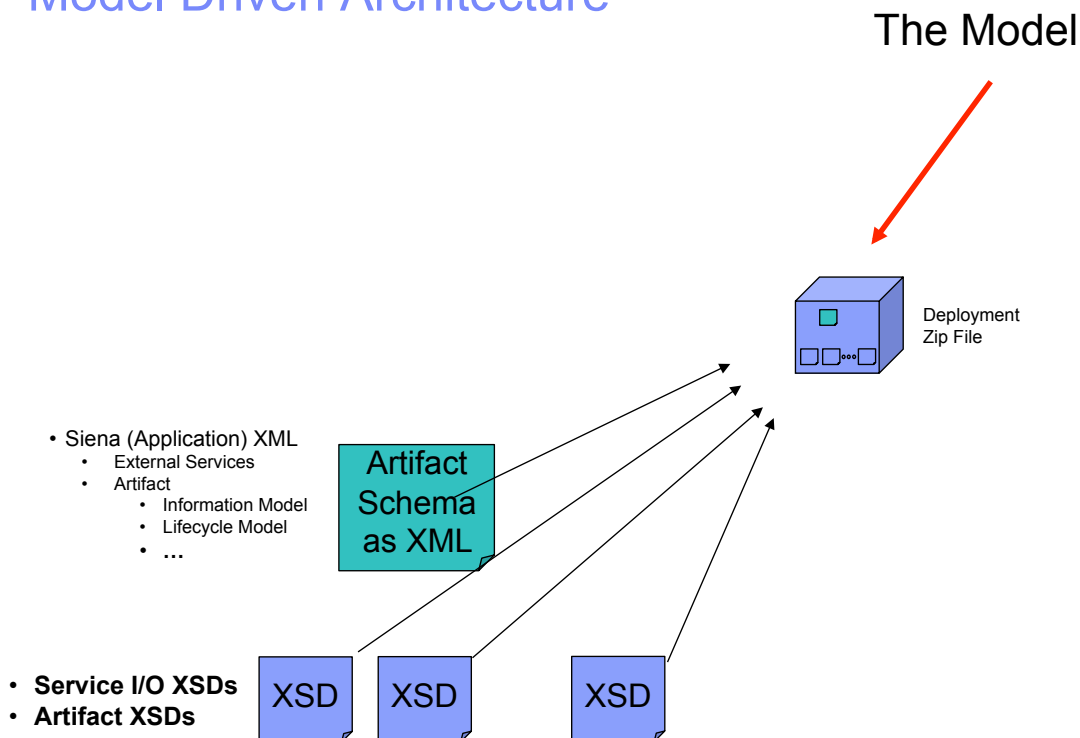


Explore the Development Environment in Eclipse

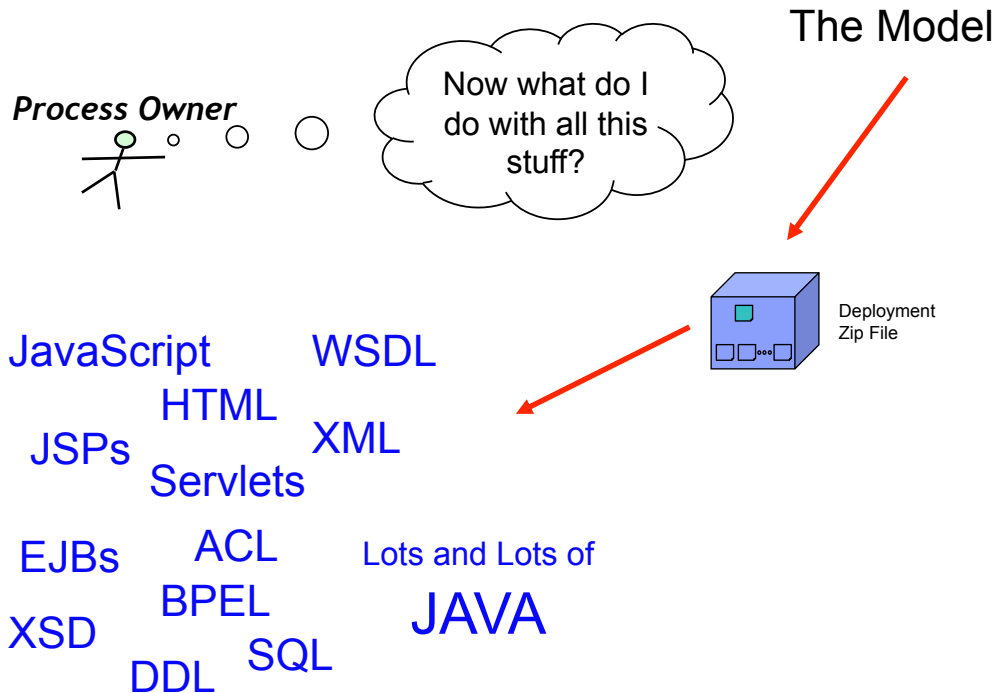
Generate Java from Siena Meta-Model



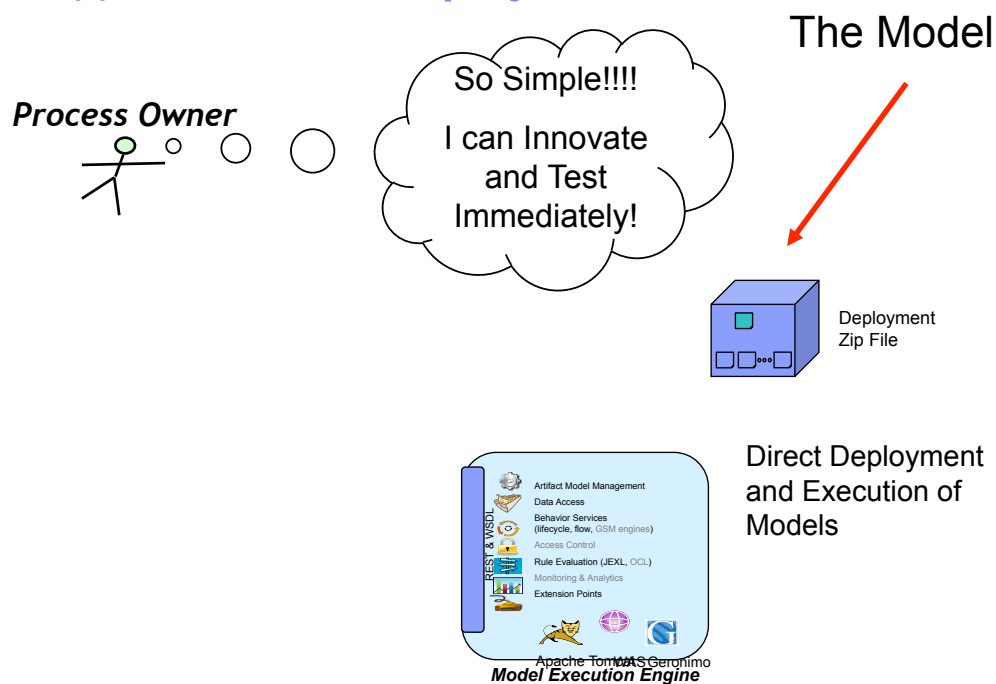
Model Driven Architecture



Traditional Approach: *Generate Model Into Code*



Siena Approach: *Direct Deploy and Execute Models*





Lecture #4

- **Review homework**
 - *DEMOS*
 - *Questions and Answers*
- **Future Artifact Designs**
 - **GSM style**
 - Event Driven
 - No Wires/Transitions
- **Siena System Internals**
 - *Questions and Answers*
- **Artifact Design Patterns**
 - *One-One*
 - *One-Many*
 - *Many-Many*
- **Web Services**
 - **Service Facade**
 - RESTful
 - WSDL
 - **Service Invocation**
 - **Internal**
 - Flow, Data
 - **External**
 - RESTful and WSDL
- **Feedback**
 - **Course improvements**
 - **Content**
 - **More Systems?**
 - **More Database?**
 - **More Services**
 - **More???**

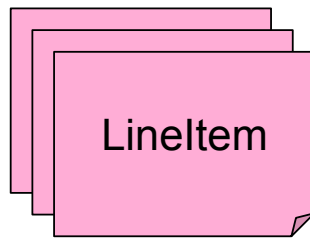
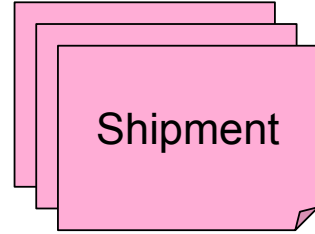
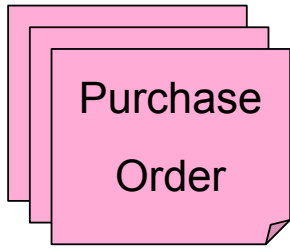


Review Homework Problems

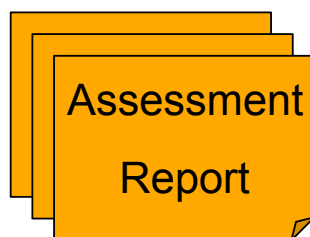
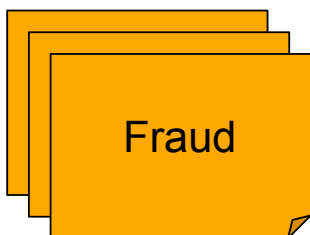
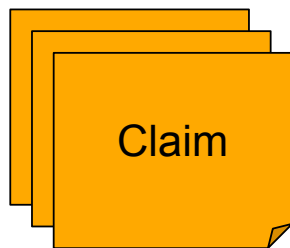
- **Homework reviews/demos**
- **PLEASE ASK QUESTIONS**
- **Questions and Answers**
 - **Procurement** (*Purchases with multiple items*)
 - **Insurance** (*Claims with payments or fraud detection*)
 - **Banking** (*accounts with deposits and withdrawals*)



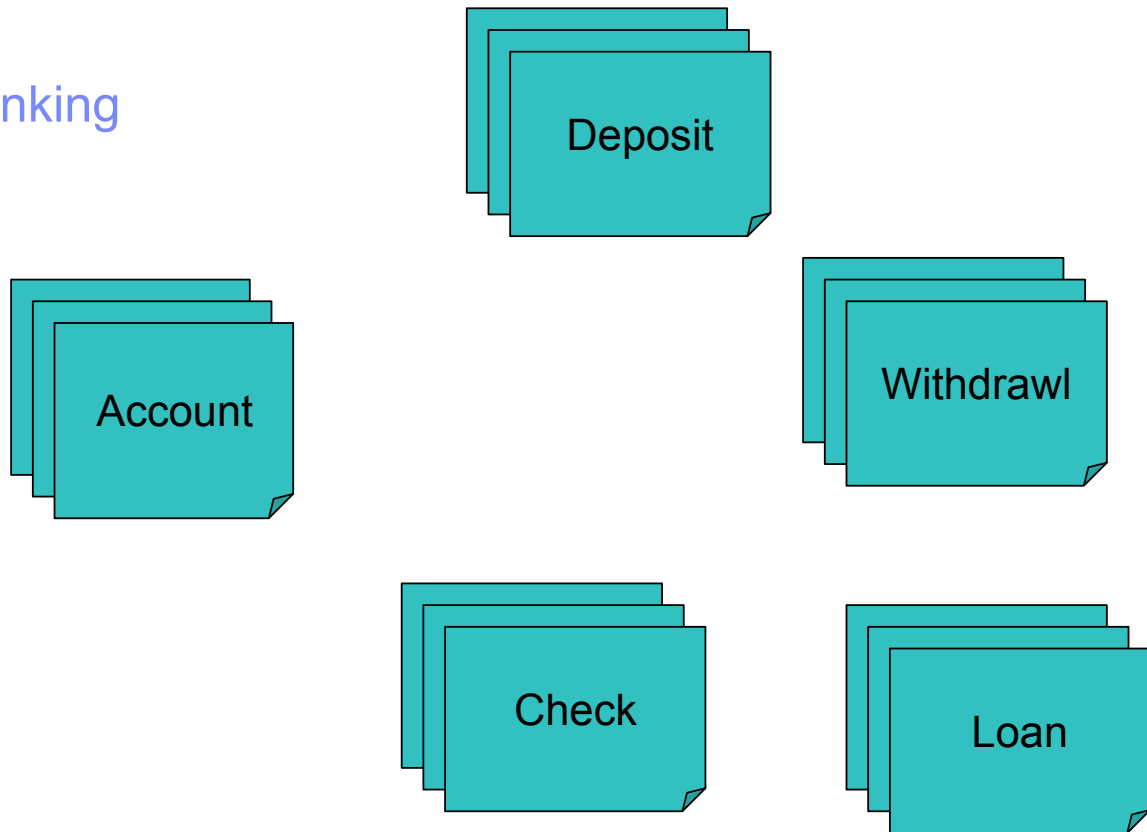
Procurement



Insurance



Banking



Siena System Internals

■ Questions and Answers

- *Meta-model*
- *Model Instances*
- *Modeling UI*
- *Model Execution Engine*
- *Default Execution UI*
- *Custom UIs*

Services

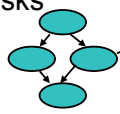
REST & WSDL Services

- **Service Definitions**

- Flow Services
- Data Services
- External Services

- **Service Invocations**

- From Tasks



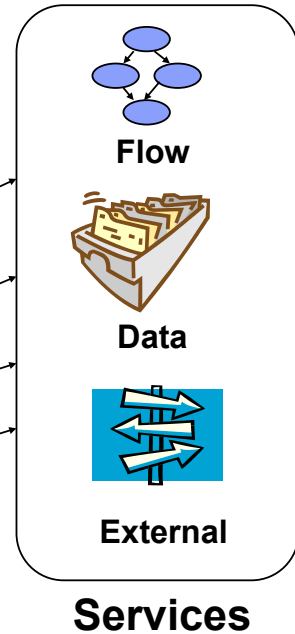
- From States



OnEntry

OnTimeout

OnExit



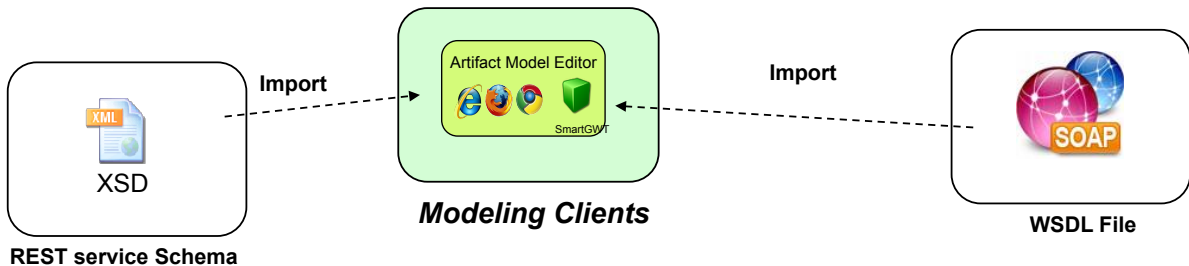
Registering External Services

- **REST**

- Specify Service End Point URI
- Import XSD

- **WSDL**

- Point to Remote WSDL File
- Import WSDL





Inspect Code: using eclipse

```
static String  appName = "ClientTest";
static String  dataItemId = "MyArtifact";
static String  serviceId = "MyArtifact-ANY-to-Created-0Transition";
static String  inProgressServiceId = "MyArtifact-Created-to-InProgress-0Transition";

String ArtifactXML = "<MyArtifact
    attribute1='Via Labicana' attribute2='Roma' attribute3='Terry' attribute4='Heath'>
    </MyArtifact>";
// Make a New Client
SienaServiceClient client = new SienaServiceClient("http://localhost:8080/SienaWeb", "defaultAdmin", null);

// Invoke Any to Created
String invokeXmlOutputMessage = client.invokeXml(appName, serviceId, URLEncoder.encode(ArtifactXML));

// Extract newly created ID from new Instance
String id = parseIDFromXML( invokeXmlOutputMessage );

// Invoke Created to InProgress
String inProgInputXML = "<MyArtifact ID='" + id + "' />";
String inProgOutputXML = client.invokeXml(appName, inProgressServiceId, URLEncoder.encode(inProgInputXML));
```



Run Example Client from Eclipse

- **Jump to IDE**
- **RUN**

Client Toolkit: Siena API Façade

(*RESTful* Siena)

■ **WSDL Siena**

- **Solution Specific WSDL files**
 - Generated into deployed solution
 - Use your favorite IDE to bind to WSDL files and invoke
 - Generate JavaProxy Web Service Client
 - Begin to Invoke WSDL Operations onto the Solution Specific Artifacts

Artifact Relationship Patterns

- **(One to One)**
 - Insurance Claim can related to 1 Fraud
- **(One to Many)**
 - **Parent / Child**
 - Purchase Order
 - Line Items
- **(Many To Many)**
 - **Purchase Order**
 - Each Purchase Order can be delivered in 1 or more shipments
 - **Shipment**
 - Each shipment can contain Line Items from different Purchase Orders

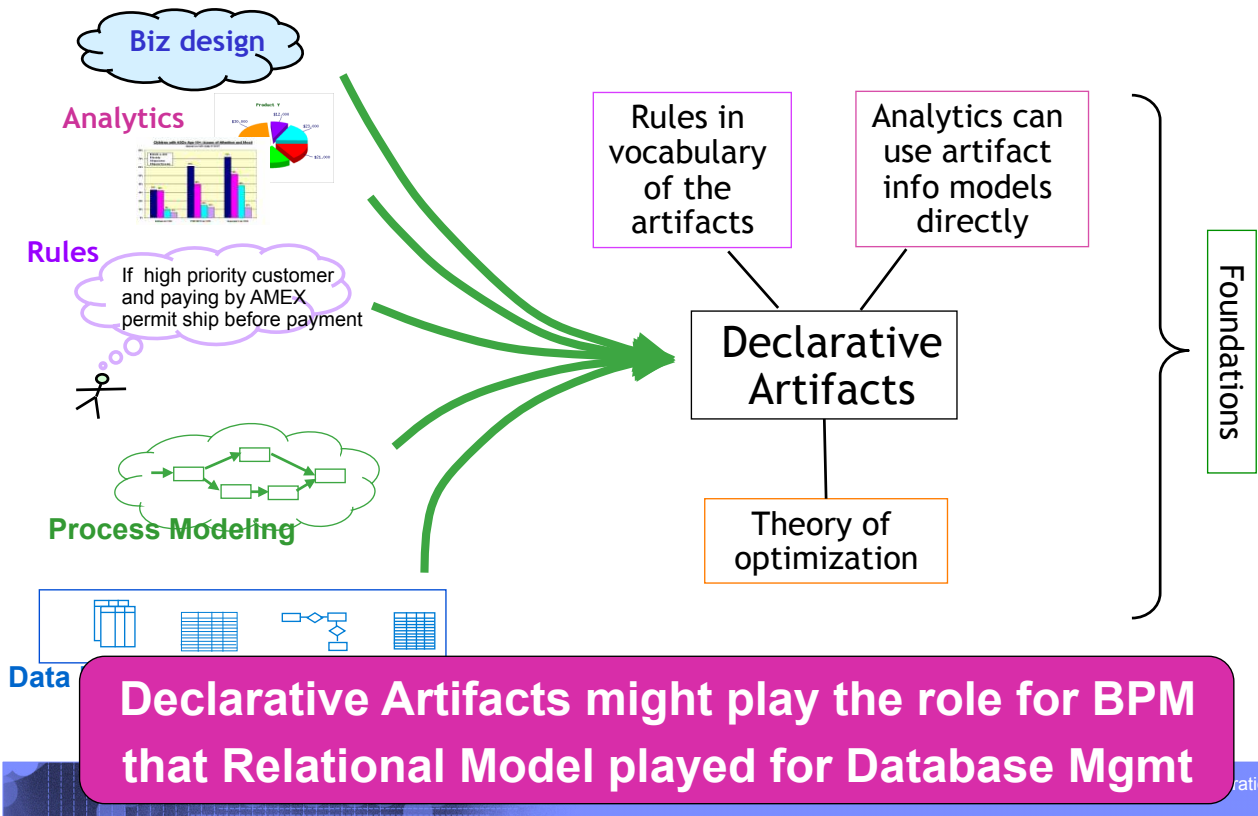
Future Artifact-Centric work

- **Further Siena Web Tooling Features**
- **Optimize Siena Engine**
- **Project ArtiFact™**
 - Declarative Approach (no wires or transitions)
 - Guards, Stages and Milestones

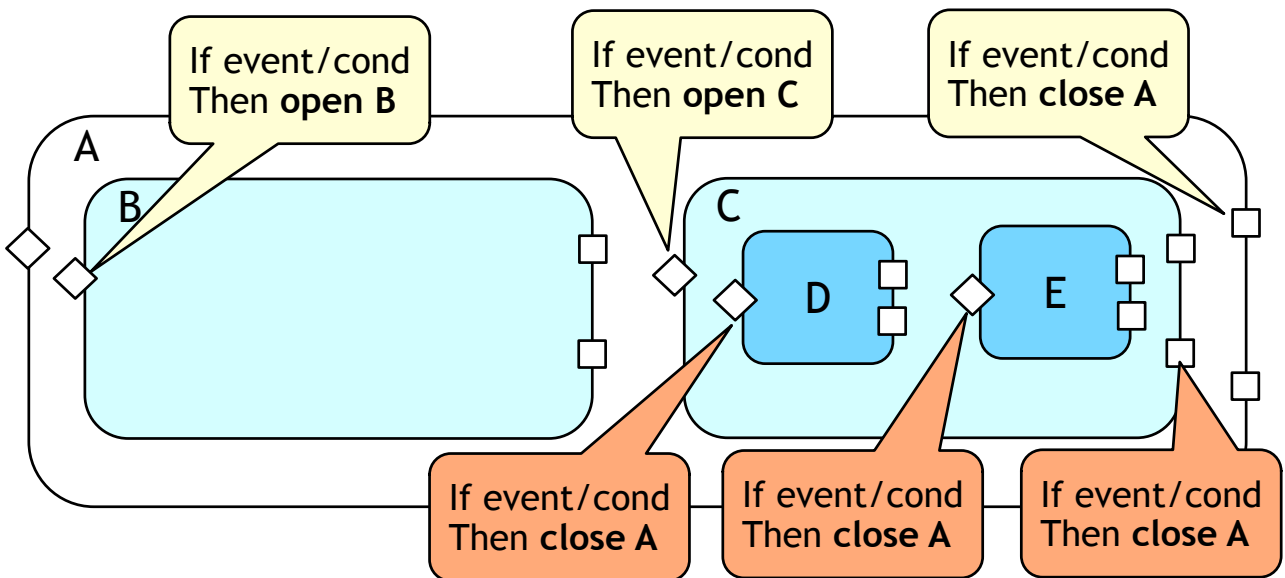
What is Project ArtiFact™ GSM

- **Hierarchical Units of Work**
 - Units of Work (**Stages**)
 - Launch by Conditions (**Guards**)
 - Completed by Expressions (**Milestones**)

Declarative Artifact-Centric as a unifying basis for future BPM



Hierarchical Stages (Units of Work) with contextual Rules

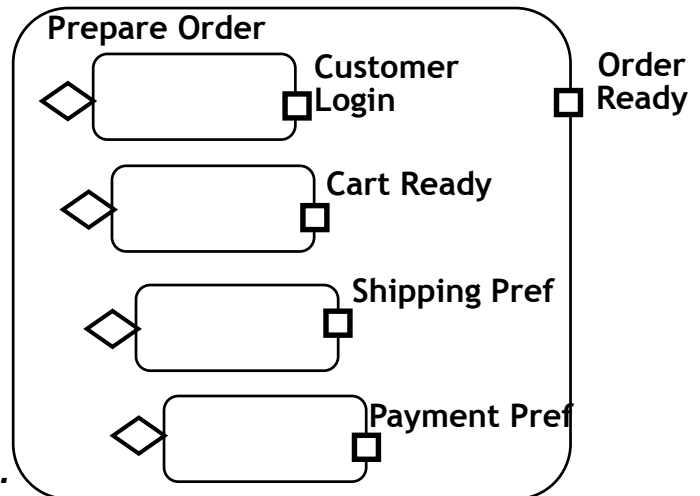


A stage focuses on a natural, small cluster of related rules

More on the “guarded” style for lifecycle specs

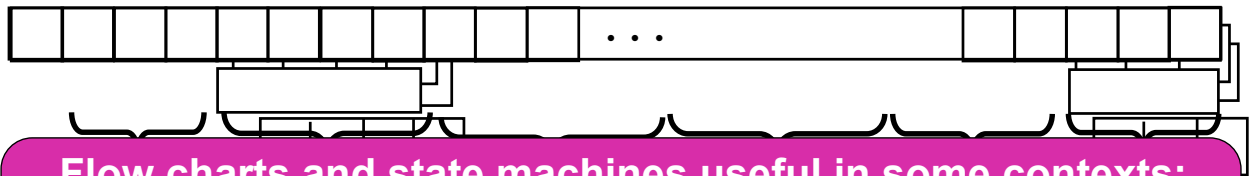
- **Can put a variety of rules / conditions into the “guards”, e.g.,**

- Can only enter Customer login stage once
- If you change Cart you must revisit Shipping Pref
- Cannot enter Payment Pref until either you are logged in or put stuff in Cart



- **Can vary the guards based on region, customer category, etc.**

- Variation at any level of hierarchy



Flow charts and state machines useful in some contexts;
“Ad hoc” style useful in other contexts

Feedback

– **Please Fill out the Feedback Form**

– **Course improvements**

- **Too Slow?**
- **Too Fast?**
- **More Content?**
- **More Systems?**
- **More Database?**
- **More Services**
- **More???**